

**FREEDOM OF INFORMATION: REF:
2022-23-08**

SCHEDULE OF DOCUMENTS

Document No	Page numbers	Document description	Release	Exemption(s)
1	1	Memorial Briefing Index	Part release	S47C – Deliberative Matter
2	6	FY 2022-2023- Appropriation Budget Summary	Part release	S47C – Deliberative Matter
3	2	████████████████████	Refuse	S47C – Deliberative Matter
4	2	Staffing profile	Part release	S47C – Deliberative Matter
5	5	Memorial Engagement	Part release	S47C – Deliberative Matter
6	3	Visitor Access During Development Program	Part release	S47C – Deliberative Matter
7	3	Official Histories of East Timor, Iraq and Afghanistan- Project and East Timor Volume update	Part release	S47C – Deliberative Matter
8	4	Headline Ceremonies and Events 2022-2023	Part release	S47C – Deliberative Matter
9	4	Aboriginal and Torres Strait Islander Recognition and Reconciliation at the Australian War Memorial	Part release	S47C – Deliberative Matter
10	2	Major Commemorations 2023	Part release	S47C – Deliberative Matter

11	4	Australian War Memorial Development Project Progress	Part release	S47C – Deliberative Matter
12	6	Development Stakeholder Engagement	Part release	S47C – Deliberative Matter
13	4	Financial Management	Part release	S47C – Deliberative Matter
14	3	Risk Management	Part release	S47C – Deliberative Matter
15	4	Project Approval Timeframe	Part release	S47C – Deliberative Matter
16	5	████████████████████	Refuse	S47C – Deliberative Matter
17	5	Roll of Honour Eligibility Criteria	Part release	S47C – Deliberative Matter
18	4	Sponsorships, Donations and Bequests	Part release	S47C – Deliberative Matter
19	3	Heritage Management Plan	Part release	S47C – Deliberative Matter
20	8	████████████████████	Refuse	S47C – Deliberative Matter
21	2	Australian War Memorial response to the Inspector General of the Australian Defence Force 'Brereton' report	Part release	S47C – Deliberative Matter
22	6	Frontier Violence Representation	Part release	S47C – Deliberative Matter

**AWM BRIEFING INDEX – BUDGET ESTIMATES HEARINGS
NOVEMBER 2022**

BUDGET

1A FY 2022-2023 Appropriation Budget Summary

1B [REDACTED] s47C

STAFFING

2A Staffing Profile

GENERAL

3A Memorial Engagement

3B Visitor Access During Development Program

3C Official Histories of East Timor, Iraq and Afghanistan – Project and East Timor Volume update

3D Headline Ceremonies and Events 2022-2023

3E Aboriginal and Torres Strait Islander Recognition and Reconciliation at the Australian War Memorial

3F Major Commemorations 2023

DEVELOPMENT

4A Australian War Memorial Development Project Progress

4B Development Stakeholder Engagement

4C Financial Management

4D Risk Management

4E Project Approval Timeline

BACK POCKETS

5A [REDACTED] s47C

5B Roll of Honour Eligibility Criteria

5C Sponsorships, Donations and Bequests

5D Heritage Management Plan

5E [REDACTED] s47C

5F Australian War Memorial response to the Inspector-General of the Australian Defence Force 'Brereton' report

5G Frontier Violence Representation

1A

Financial Year 2022-2023 Appropriation Budget Summary

Key Facts

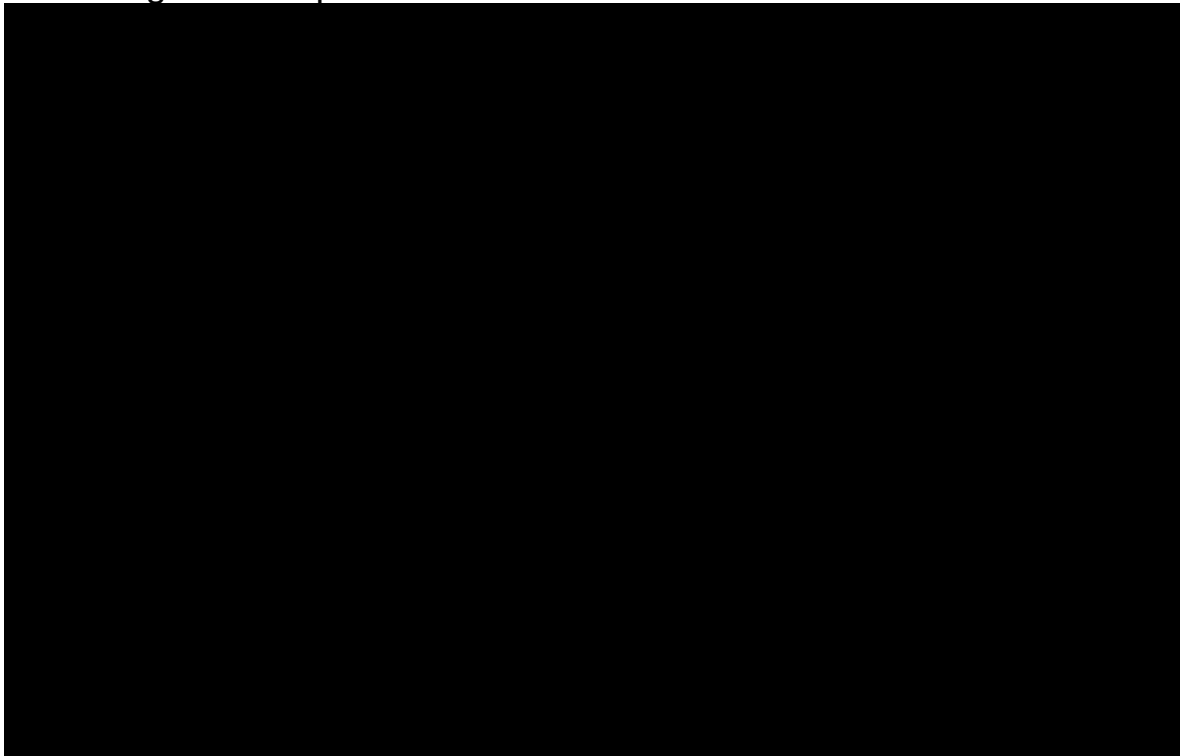
General Budget (<i>excludes temporary measures</i>)	\$39.6m
Collection Development & Acquisition Budget (Capital injection)	\$7.4m
Annual Ongoing Funding	\$47.0m

2022-23 Budget Summary

	\$'m	2022-23	2021-22	change
Bill 1 - General				
General appropriation		37.32	37.21	0.11
2019-20 Measure – Ongoing supplementation		2.25	2.25	0.00
Ongoing Funding		39.57	39.46	0.11
New Policy Proposals:				
2014-15 measure – Official Histories		1.45	3.20	-1.75
2018-2019 measure – Digitisation and Sustainment program		0.00	1.64	-1.64
2019-2020 measure – AWM Development		1.80	1.79	0.01
Total Bill 1 - General		42.82	46.09	-3.27
Bill 2 - Capital				
CDAB		7.41	7.34	0.07
2019-20 measure – AWM Development Original		65.56	31.62	33.94
2020-21 measure – AWM Development Contingency and escalation release		15.51	13.04	2.47
2020-21 Movement of funds – AWM Development		66.30	91.40	-25.10
2021-22 Contingency Release – AWM Development		10.79	0.00	10.79
2022-23 Mitigate upward movement in const. costs – AWM Development		16.00	0.00	16.00
2022-23 – Re-Profiling of expenditure-September 22		-50.01	0.00	-50.01
Total AWM Development		124.15	136.06	-11.91
Total Bill 2 – Capital		131.56	143.40	-11.84
TOTAL		174.38	189.49	-15.11

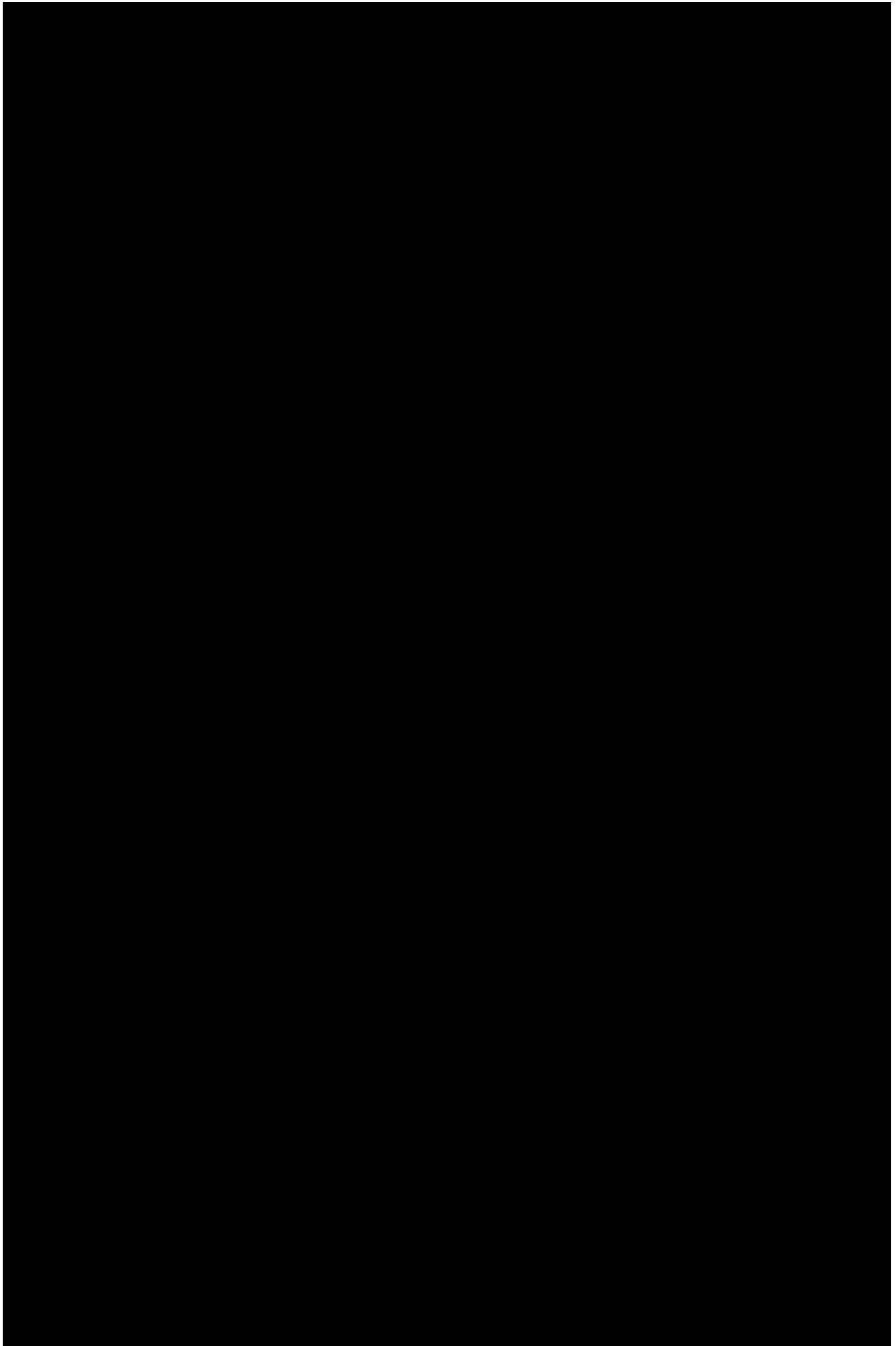
Contact Officer: Helen Petrovski	Phone: 02 6243 4235	A/g Assistant Director Corporate Services	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 21/10/2022

- Additional Development funding of \$50m (non-measure) has been allocated evenly over 2022-23 to 2024-25, to mitigate the impacts of significant upwards movements in construction market costs.



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- No new Efficiency Dividends have been applied in the current round of estimates.
- No new measures were included in the 2022-23 Budget round.



Previous Measures

1. Re-profiling Development Project funding (not a Measure)

- Re-staging of the AWM Development Project budget was approved in November 2020 to reflect the acceleration of construction works.

[REDACTED]

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[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

- See below table under AWM Development for the impact of re-profiling and the contingency and escalation changes summary.

2. Extension to financial sustainment funding

- A new ongoing measure was included from the 2019-20 MYEFO budget round to extend a portion of the supplementary funding measures that were scheduled to terminate in FY2020-21 and FY2021-22.

- [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

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[REDACTED]

[REDACTED]

[REDACTED]

\$ millions	19-20	20-21	21-22	22-23	23-24
Extended Financial Sustainment (ongoing)	1,800 (capital)	1,250	2,250	2,250	2,250

3. Digitisation and Sustainment program

- The measure responded to the [REDACTED] to:
 1. Enable increased Digitisation of the National collection, and
 2. Improve the ability of AWM to sustain its operational capability (this measure has now terminated).

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a) DIGITISATION (Measure has now terminated)

	2018-19	2019-20	2020-21	2021-22	Total
Bill 1-Digitisation	1.63m	1.62m	1.63m	1.64m	6.52m
Bill 2-Digitisation - Capital	1.73m	-	-	-	1.73m
Total Digitisation	3.36m	1.62m	1.63m	1.64m	8.25m

- [Redacted]

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- This proposal will increase National Collection preservation and public access through the Memorial’s website as the digitised material will be delivered online.
- Digitisation is an essential strategy for preservation of the Memorial’s collection of fragile paper records, film, audio and images, and ensures they are protected and made available on line for all Australians into the future.

- [Redacted]

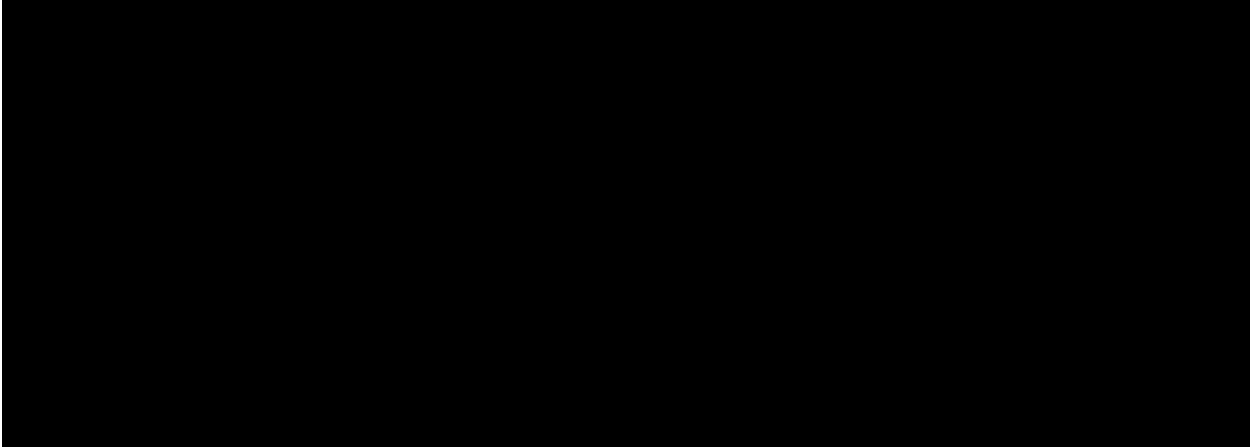
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4. Official Histories of East Timor, Iraq and Afghanistan

- The FY 2015-16 budget measures appropriates \$12.7m over seven years to FY 2021-22.
- An additional \$4.4m was appropriated in FY 2018-19 for the 18 month extension of the Official Histories program.

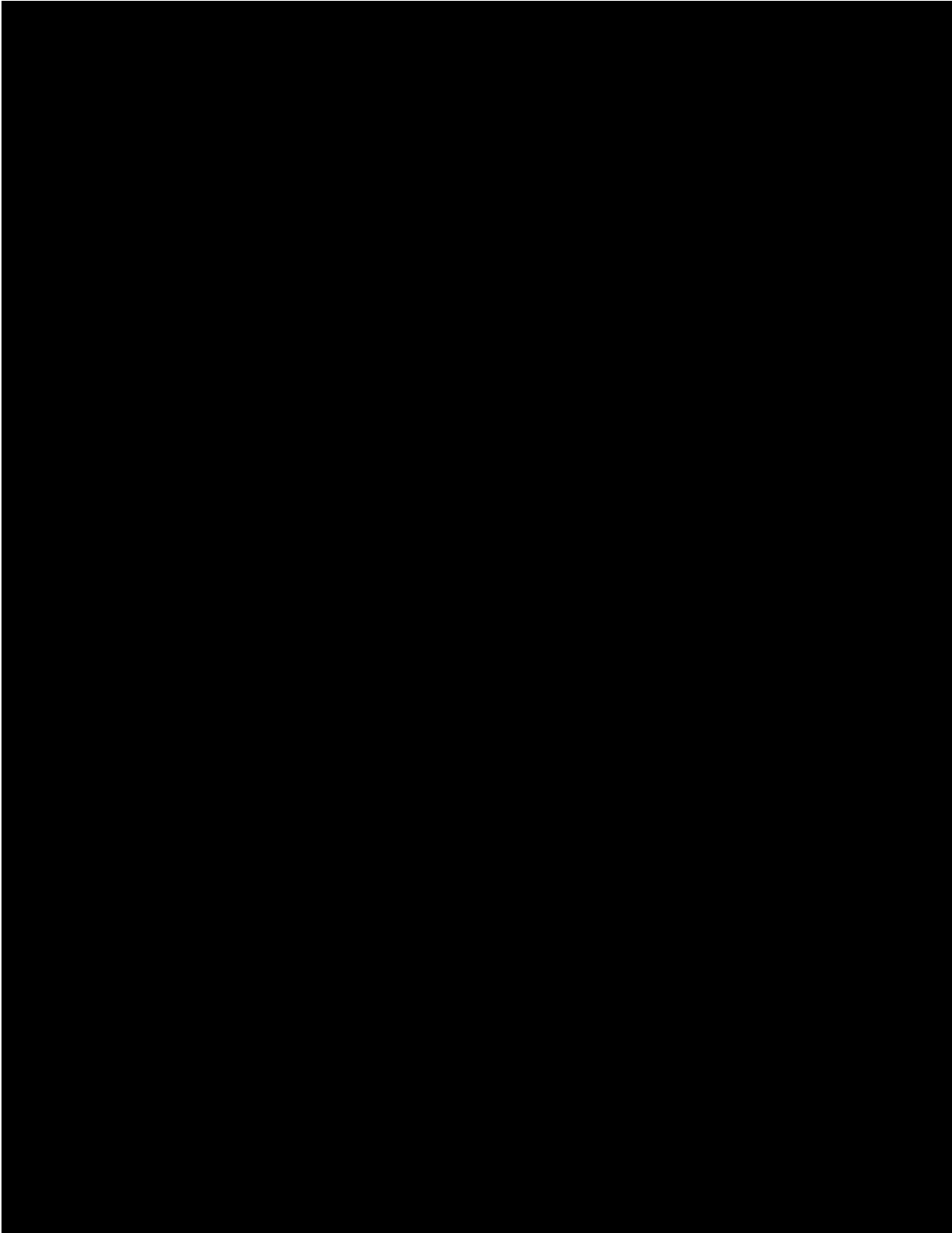
- [Redacted]

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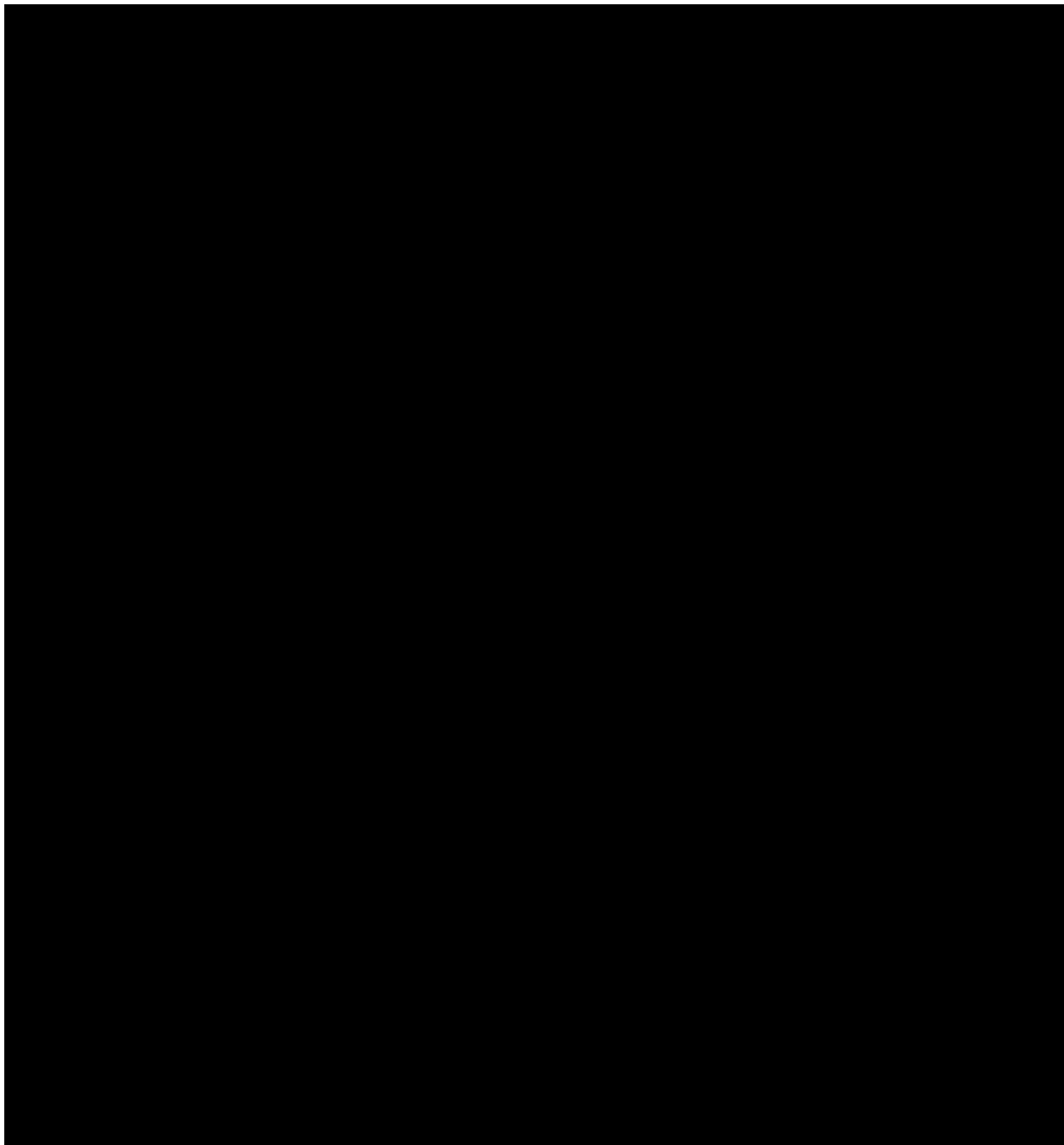
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Contact Officer: Helen Petrovski	Phone: 02 6243 4235	A/g Assistant Director Corporate Services	Date Created: 30/09/2022
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STAFFING PROFILE

The Memorial’s base staffing is relatively stable, with movements related to discrete projects such as the Development Project (2019 – 2027), [REDACTED]

[REDACTED]

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In June 2018, the Minister for Finance approved an increase in the Memorial’s Average [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED].

[REDACTED]

[REDACTED]

[REDACTED]

Key Facts

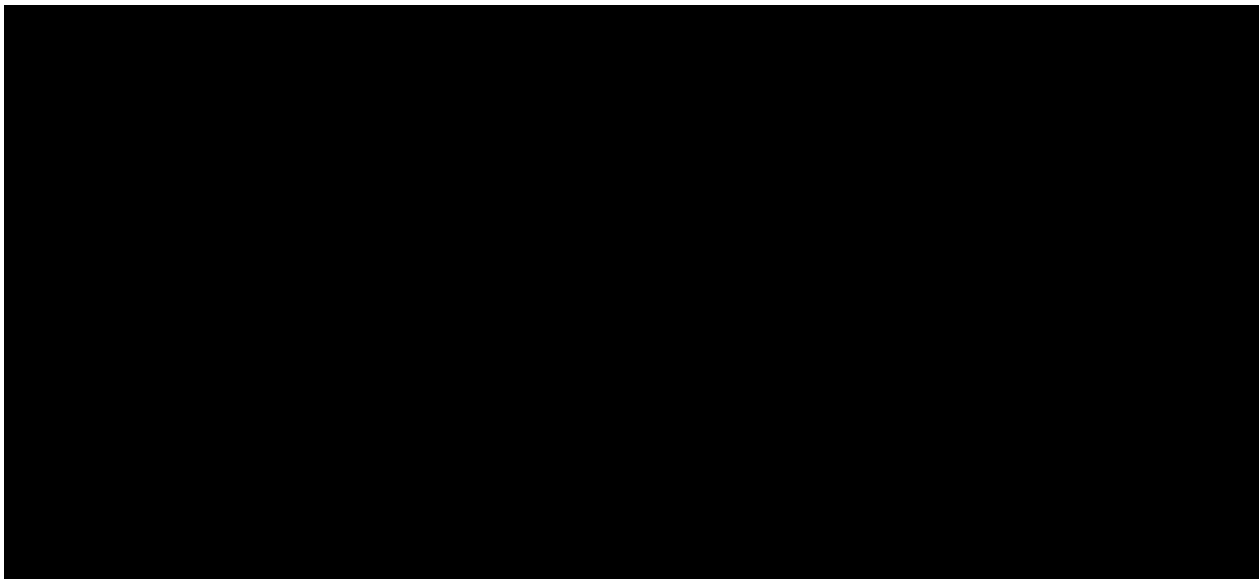
- The target ASL and cap for 2022-23 is 299 [REDACTED]
- The revised forecast for actual ASL at the end of 2022-23 is 299.
- ASL excludes contract employees, staff on leave without pay and employees identified as inactive (on planned exit to retirement and utilising accrued leave for the period).

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Background

- The following information highlights the details of ASL movements over recent financial years:

Contact Officer: Helen Petrovski	Phone: 02 6243 4233	A/g Assistant Director Corporate Services	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 21/10/2022



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FY 2022-23

- The ASL cap decreased by 7 from the 2021-22 cap of 306 to 299 for 2022-23 [REDACTED].
[REDACTED] The forecast for actual ASL at the end of 2022-23 is 299. [REDACTED].
[REDACTED].

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FY 2021-22

- The ASL target for 2021-22 increased by 0.4 to meet the allocated 306 (11 ASL), with no further increases to be applied. The forecast for actual ASL at the end of 2021-22 is 291 accounting for the impact of the COVID-19 pandemic:
 - deferred recruitment of ongoing and non-going positions and casual positions not resourced
 - casual positions not resourced due to the temporary closure of the galleries and capacity restrictions

3A

Memorial Engagement

- In January and February 2022 visitation to galleries and the LPC (48,686) was 54% against the general visitor ticketed capacity of approximately 90,000.
- On average for the period 68% of tickets were pre-booked.
- Term 1 began on 1 February for school students, with visits commencing mid-month.
- Tourism lag continues post COVID-19, with 505 of a potential 890 students (Mon-Fri) visiting the Memorial in February.

The July-September 2022 results are below:

	2022-23 YTD (Qtr1)	2021-22 YTD (Qtr1)	% diff.*
Memorial building (Main building and Last Post Ceremony)	118,357	23,265	+ %
Memorial grounds (Commemorative events & ceremonies)	1,179	1,675	- 32%
School visitors (incl. accompanying adults)	28,545	115	+ %
Corporate functions (out of hours / functions)	768	15	+ %
Total Memorial on-site visitors	148,849	23,534	+ 532 %

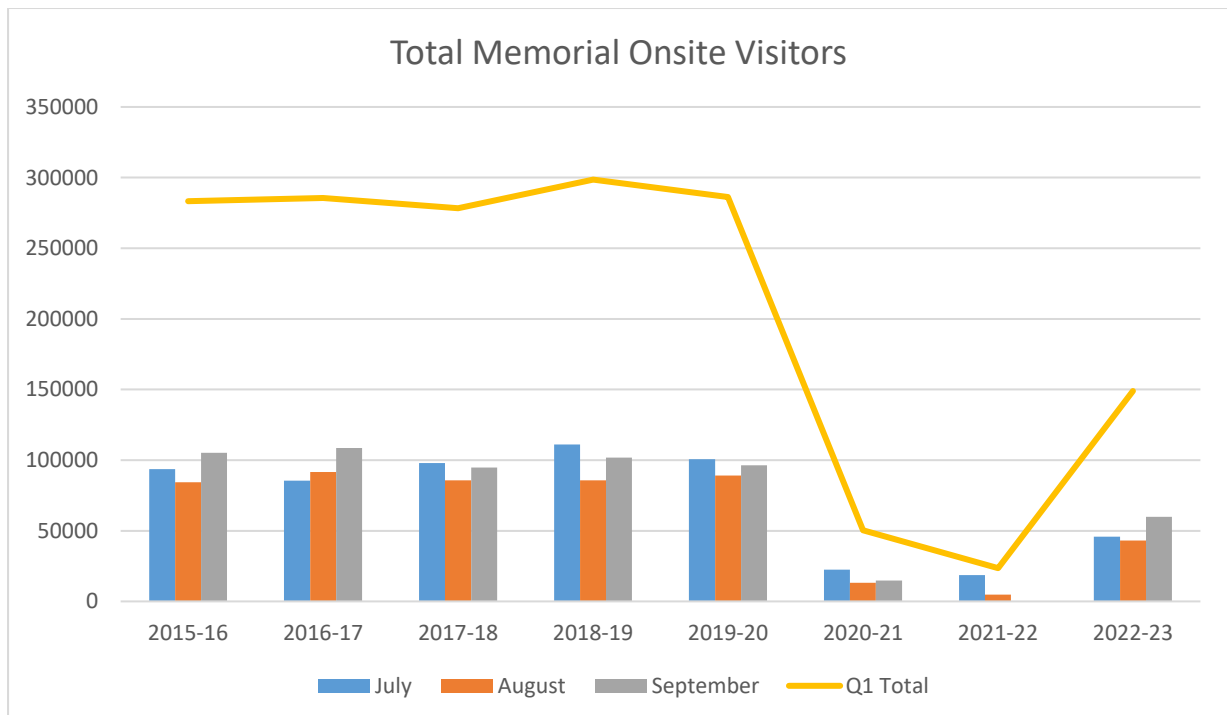
Contact Officer: Anne Bennie	Phone: 02 6243 4285	Assistant Director Public Programs	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 23/10/2022

	2022-23 YTD (Qtr1)	2021-22 YTD (Qtr1)	% diff.*
Treloar visitors	181	53	+ %
Touring Exhibitions	22,381	2,229	+ %
GRAND TOTAL	171,411	51,781	+231%

* Note. Percentage increases for this quarter are significant, due to the large visitation and attendance differences compared to the August-October ACT lockdown period.

Memorial grounds

- The Memorial closed to the public for a second time between 13 August and 17 November 2021, due to an ACT COVID 19 lockdown.
- The lockdown closer reflects the large difference between the part quarter Q1, 2022-23 and Q1, 2021-22



Online visitation and engagement

- Social media and online engagement play a vital role in informing the public about the Memorial and Australia's military history and are delivered in accordance with the Memorial's Digital Engagement Strategy 2019-22.
- The top performing post for the quarter featured Alfred Shout VC, who was posthumously awarded the Victoria Cross for action during the Battle for Lone Pine in August 1915. **Facebook reach: 220,685**
Facebook engagement: 27,500.

DIGITAL AUDIENCE	2022-2023 Jul-Sept 2022	2021-2022 Jul-Sept 2021	% diff.
Website sessions (A session is the period time a user is actively engaged with the website)	1,021,925	1,048,658	-2.5%
Facebook followers	159,561	158,552	0.64%
Instagram followers	36,446	36,379	0.18%
Twitter followers	31,915	31,658	0.81%
YouTube Last Post Ceremony	3,615	3,534	2.29%
YouTube AWM	17,124	16,749	2.24%
TOTAL	1,270,586	1,295,530	3.66%

Website content (1 July 2022 – 30 September 2022)

Total website page views for the quarter were **3,363,952**.

- **38.61%** of visitors viewed collection pages, includes the national collection as well as people, places, military events, units and library items
- **6.95%** of visitors viewed article pages, including articles, blogs, encyclopaedia, and content hubs

- **14.64%** of visitors viewed advanced searches, including searches for articles, collection, people, places, military events, units, library items

Social media channel	No. of posts published	Total Reach	Engagement*
Facebook	314	5,080,289	302,481
Twitter	214	540,808	9,096
Instagram	67	478,890	35,700
TOTAL	595	6,099,987	347,277

*Social media engagement is the measurement of comments, likes, shares and interactions on our social media channels.

Touring Exhibitions – Upcoming

- The Memorial's Touring Program 2021 – 2024 features exhibitions displayed in both capital cities and regional areas, allowing visitor access to the Memorial's unique collections, while presenting engaging stories of Australia's military history to the wider Australian community.

Ink in the Lines – Touring nine venues – 3 x NSW, 3 x QLD, 2 x WA, and 1 x VIC

Venue	Open	Close
Wagga Wagga Art Gallery	06/11/2021	23/01/2022
Ipswich Art Gallery	05/03/2022	02/05/2022
Bundaberg Regional Gallery	11/06/2022	14/08/2022
Museum of Tropical Queensland, Townsville	27/08/2022	23/10/2022
Wanneroo Cultural Precinct	09/11/2022	15/01/2023
Geraldton Regional Art Gallery	28/01/2023	13/03/2023
Newcastle Museum	24/03/2023	04/06/2023
Manly Art Gallery & Museum	10/06/2023	30/07/2023
Shrine of Remembrance, Melbourne	02/11/2023	11/02/2024

Art in Conflict - Touring five venues – 1 x VIC, 2 x NSW, and 1 x QLD

- The tour launched at the newly opened Shepparton Art Museum (SAM) on 26 March 2022, with a number of public programming events over the weekend, including talks by artists Susan Norrie and Megan Cope, both of which have artworks featured in the exhibition.

Venue	Open	Close
Shepparton Art Museum	26/03/2022	31/07/2022
Ipswich Art Gallery	13/08/2022	23/10/2022
Perc Tucker Regional Gallery	03/03/2023	07/05/2023
Glasshouse Regional Gallery, Port Macquarie	19/05/2023	23/07/2023
S H Ervin Gallery, Sydney	09/09/2022	22/10/2023
Riddock Art Gallery	02/02/2024	01/04/2024
John Curtin Gallery	24/04/2024	30/06/2024

Action! Film & War – Touring three venues – 1 x QLD 1 x NSW, 1 x TAS

- Changes to the tour schedule have occurred as venues have shifted and in some cases delayed their exhibition programs due to the impact on visitation of COVID-19 lockdowns.

Venue	Open	Close
Museum of Tropical Queensland	11/11/2022	04/06/2023
State Library of New South Wales	07/10/2023	28/04/2024
QVM&AG (TAS)	24/05/2024	25/08/2024

Visitor Access during Development Program

- Changed visitor access will be in place for the duration of the Development Project.
- A temporary entry and timed ticketing will be in place for approximately the next three years to manage access within the building capacity limit and revised evacuation options.

Key Facts

- The maximum capacity of the Front of House operations in the main building at any one time, with the closure of level one, was 615 persons including staff however this has been temporarily increased to 902.
- [REDACTED]
- [REDACTED]
- Social media, the Memorial’s website, onsite signage, media relations and marketing activity are maintained and staff briefings are held regularly to reinforce and update messages which optimise the visitor journey and experience as much as possible.

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Background

- [REDACTED]
- Development Project works have required the entry for both visitors and school students to be relocated the eastern side of the main building via Aircraft Hall.
- The Memorial’s temporary eastern entry opened on 17 November 2021 and is forecast to be in place until the end of 2024.
- A range of visitor modelling has been undertaken to consider how best to manage visitation during this time of reduced building capacity.

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Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 23/10/2022

- Free ticketed entry is a requirement during this period of reduced visitor capacity.
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- Visitor sessions are two hours and school sessions are one hour in duration.
- Visitor parking has been prioritised to the eastern underground parking area.
- Construction noise and aesthetics are continually monitored and managed by the Memorial's Executive management.
- A specific 'Visitor Journey' digital advertising campaign was implemented in November 2021, to inform potential visitors about the need to book free tickets prior to visiting the Memorial's galleries and to attend the daily Last Post Ceremony – a new requirement due to building capacity related to construction activity.
- To date, Visitor Journey campaign has included a range of marketing initiatives and themes.
- Results from this campaign from 15 November 2021 – 28 February 2022 demonstrate positive results, with over 4 million impressions and over 22,000 click throughs to the Memorial's website.
- The Visitor Journey Campaign will continue throughout the 2022-23 financial year to provide ongoing assistance to returning and first time visitors to ensure they are aware of the need to book a ticket and to use the website to plan their visit.
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

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Recent Media Coverage

- 2 July 2022 – *Behind the barriers: inside the Australian War Memorial's Anzac Hall transformation*
<https://www.canberratimes.com.au/story/7800798/behind-the-barriers-inside-the-war-memorials-controversial-development-of-anzac-hall/>

- 23 July 2023 – *Australian War Memorial director Matt Anderson says 'space' to tell stories will be accepted by public once \$550 million expansion is complete*
<https://www.canberratimes.com.au/story/7829724/its-ambitious-awm-expansion-vital-to-honour-modern-vets-director-says/>

Recent Key Correspondence

- Nil

Relevant QoNs

- Nil

Official Histories of East Timor, Iraq and Afghanistan – Project Update

Key Facts

- There have been significant and ongoing Project delays caused as a consequence of COVID-19 lockdowns, and other interstate travel restrictions.
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- After a protracted period, the first East Timor volume was cleared by Government in November 2021 [REDACTED]
- The second volume East Timor was released to the clearance process on 6 May 2022.
- Professor Stockings is now working as Head, School of Humanities and Social Sciences University of NSW ADFA [REDACTED]
- Professor Stockings continues on this Project as Official Historian with allocated research time per week enabling the appropriate oversight and management of the Project team and Project schedule and quality of the Official Histories.
- A Memorandum of Understanding with UNSW ADFA formalises this arrangement.

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Volume	Chapters drafted @ 15 Oct 2022	% complete @ 15 Oct 2022	First-draft deadline	To publisher deadline
Volume 1 - East Timor	27/27	100 %	Complete	Complete

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Volume 2 - East Timor	32/32	100 %	Complete	Released to clearance 6 May 2022. To publisher 30 Nov 2022
Volume 1 – Middle East 2001-2005				
Volume 2 – Iraq 2003-2011				
Volume 3 – Afghanistan 2005-2010				
Volume 4 – Afghanistan 2010-2014				

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Background

- On 2 May 2015, the Prime Minister announced that \$8.7 million would be made available for the Official Histories of East Timor, Iraq and Afghanistan across the four years of forward estimates.
- The total project budget endorsed by Cabinet was \$12.8 million over 7 years (\$12.7m after indexation, advised by Department of Finance).
- Dr Craig Stockings was announced as the Official Historian on 27 January 2016 and commenced in March 2016.
- [REDACTED]
- [REDACTED]

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- All members are TOP SECRET NV (2) cleared.

- [REDACTED]

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- [REDACTED]

- [REDACTED]

- [REDACTED]

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- [REDACTED]

- NewSouth has been engaged as the publisher for the volume series.

- [REDACTED]

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- [REDACTED]

Recent Media Coverage

- Nil

Recent Key Correspondence

- N/A

Relevant QoNs

- SQ21-000086

3D

Headline ceremonies and events 2022-2023

MONTH	YEAR	CONFLICT	ANNIVERSARY	REASON
JULY				
1	1942	SWW	Rabaul and Montevideo Maru 80 th anniversary ceremony (CRSC/Sculpture Garden)	80 th anniversary
2			Reserve Forces Day wreathlaying ceremony	Annual ceremony
4	1918	FWW	Battle of Hamel – LPC	Annual ceremony
9			NAIDOC Week – LPC	Annual ceremony
10	1942	SWW	First Battle of El Alamein LPC	80 th anniversary
19	1916	FWW	Battle of Fromelles – LPC	Annual ceremony
21	1942	SWW	Japanese invade Papua, start of the Kokoda Trail campaign LPC	80 th anniversary
23	1916	FWW	Battle of Pozieres – LPC	Annual ceremony
24	1927	FWW	Opening of Menin Gate LPC	95 th anniversary (<i>Preamble only</i>)
27	1953	Korea	Korean War Armistice signed LPC	Annual ceremony
31	1917	FWW	Third Battle of Ypres LPC	105 th anniversary
AUGUST				
6	1915	FWW	Battle of Lone Pine and the start of the August Offensive - LPC	Annual ceremony
7	1915	FWW	Charge at the Nek - LPC	Annual ceremony
9	1942	SWW	Sinking of HMAS <i>Canberra</i> LPC	80 th anniversary
11	1966	Confrontation	End of the Indonesian Malayan Confrontation – LPC	55 th anniversary
15	1945	SWW	Victory in the Pacific LPC	Annual ceremony
18	1966	Vietnam	Vietnam Veterans Day and the Battle of Long Tan LPC	Annual ceremony
25	1942	SWW	Battle of Milne Bay LPC	80 th anniversary
26	1942	SWW	Battle of Isurava LPC	80 th anniversary

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29			National Launch of Legacy Week wreath laying ceremony (CRSC)	Annual ceremony
31		Malayan Emergency & Indonesian Confrontation	Malaya and Borneo Veterans Day LPC	Annual ceremony
SEPTEMBER				
1			Battle for Australia wreathlaying ceremony (CRSC)	Annual ceremony
8			National Servicemen's Association of Australia wreathlaying ceremony (National Service memorial)	Annual ceremony
TBC			National Student Leadership forum (Commemorative Area)	
14	1947	Peacekeeping	First Australian peacekeepers take up UN duties in Indonesia LPC	75 th anniversary
15	1940	SWW	Battle of Britain LPC	82 nd anniversary
16			National Student Leadership forum (Commemorative Area)	
20	1917	FWW	Battle of Menin Road LPC	105 th anniversary
26	1917	FWW	Battle of Polygon Wood LPC	105 th anniversary
OCTOBER				
4	1917	FWW	Battle of Broodseinde Ridge LPC	105 th anniversary
9	1917	FWW	Battle of Poelcappelle LPC	105 th anniversary
12	1917	FWW	Battle of Passchendaele LPC	105 th anniversary
20	1992	Somalia	First Australian troops arrive in Somalia LPC	30 th anniversary (Preamble only)
23	1942	SWW	Second Battle of El Alamein LPC	80 th anniversary
27			Defence Widows Support Group LPC	Annual ceremony
31	1917	FWW	Battle of Beersheba LPC	105 th anniversary
NOVEMBER				
6			RA Sigs Association LPC	Annual ceremony
6			Book launch – Official history for East Timor Volume 1 titled <i>Born of Fire and Ash</i>	
7	1917	FWW	Third Battle of Gaza LPC	105 th anniversary
10			Diplomatic Corps wreathlaying	Annual until 2024

11	1918	FWW	Remembrance Day National Ceremony and LPC	Annual ceremonies
16	1942	SWW	Battle of Buna-Gona (Battle of the Beachheads) LPC	80 th anniversary
19	1941	SWW	Sinking of HMAS <i>Sydney II</i> LPC	Annual ceremony
DECEMBER				
1	1942	SWW	Sinking of HMAS <i>Armidale</i> LPC	80 th anniversary
9	1942	SWW	Capture of Gona LPC	80 th anniversary
18	1972	Vietnam	Withdrawal of last troops from Vietnam LPC	50 th anniversary
JANUARY				
FEBRUARY				
Early-TBC (7 th or 14 th)			LPC to mark commencement of 2022 Parliamentary sitting year	Annual ceremony
15	1942	SWW	Fall of Singapore	81 st anniversary
16	1942	SWW	Banka Island Massacre	81 st anniversary
19	1942	SWW	Bombing of Darwin	81 st anniversary
28	1942	SWW	Sinking of HMAS <i>Perth</i>	81 st anniversary
MARCH				
1	1901		Navy birthday LPC	122 nd anniversary
4	1942	SWW	Sinking of HMAS <i>Yarra</i> LPC	81 st anniversary
5			<i>Big Things In Store – Open Day</i>	
12	1942	SWW	End of the Battle of Java LPC	81 st anniversary
26	1917	FWW	First Battle of Gaza LPC	106 th anniversary
31	1921		RAAF birthday LPC	102 nd anniversary
APRIL				
9	1942	SWW	Sinking of HMAS <i>Vampire</i> LPC	81 st anniversary
10	1941	SWW	Siege of Tobruk commences LPC	82 nd anniversary
11	1917	FWW	First Battle of Bullecourt LPC	106 th anniversary
15	1917	FWW	Battle of Lagnicourt LPC	106 th anniversary
19	1917	FWW	Second Battle of Gaza LPC	106 th anniversary

24	1918	FWW	Second Battle of Villers-Bretonneux LPC	105 th anniversary
25	1915	FWW	ANZAC Day Dawn Service and Last Post Ceremony	Annual ceremonies
MAY				
3	1917	FWW	Second Battle of Bullecourt LPC	106 th anniversary
4			St Florian's Day LPC	Annual ceremony
5	1942	SWW	Battle of the Coral Sea LPC	81 st anniversary
8	1945	SWW	Victory in Europe LPC	Annual ceremony
10			Nurses and Midwives wreathlaying ceremony (CRSC)	Annual ceremony
14	1943	SWW	2/3rd AHS <i>Centaur</i> Association LPC	Annual ceremony
27			Sandakan LPC	Annual ceremony
29		Peacekeeping	International Day of United Nations Peacekeeping LPC	Annual ceremony (<i>Preamble only</i>)
30	1942	SWW	Thousand Bomber Raid LPC	81 st anniversary
31	1942	SWW	Japanese Midget Submarines attack Sydney Harbour LPC	81 st anniversary
JUNE				
3			End of Reconciliation Week LPC	Annual ceremony
4	1942	SWW	Bomber Command Association LPC	81 st anniversary
5		SWW	Bomber Command wreathlaying ceremony (Bomber Command memorial)	Annual ceremony
7	1917	FWW	Battle of Messines LPC	106 th anniversary
25	1950	Korea	Commencement of Korean War LPC	Annual ceremony

Recent Media Coverage

- Nil

Recent Key Correspondence

- Nil

Relevant QoNs

- Nil

3E

Aboriginal and Torres Strait Islander recognition and reconciliation at the Australian War Memorial

- The recognition of Indigenous peoples and their military service in the Australian Defence Force is actively encouraged and pursued at the Memorial.
- The topic of frontier violence remains an area of ongoing historical research, and has attracted controversy and public enquiry.

Key Facts

- Recently the Council of the Australian War Memorial discussed and committed to expand the Memorial's depiction and presentation of the violence committed against Aboriginal and Torres Strait Islanders.
- Frontier violence is a term which refers to violence that occurred between Indigenous peoples and settlers, colonial police, and British soldiers in various regions of Australia at different times from 1788 until the 1930s.
- The presence of frontier conflicts in the Memorial's galleries has been in place for many years, within the previous Colonial galleries, prior to the Development.
- The Memorial has a growing collection of relics, artefacts, or records from this period of contact and dispossession, and is seeking further objects in accordance with the *Collection Development Plan 2019–2023*.
- Currently, frontier violence is most strikingly represented in the Memorial's galleries with the display of *Ruby Plains Massacre I*, a painting by well-known Aboriginal artist Rover Thomas (Joolama), which depicts the aftermath of a massacre of the Aboriginal people in the East Kimberley region in the late nineteenth century.

Background

- The Memorial's founder, C.E.W. Bean, conceived the Memorial as a museum, an archive, and a commemorative institution that would enable Australians to understand and commemorate the stories of the men and women who served during the First World War.

Contact Officer: Brian Dawson	Phone: 02 6243 4297	Assistant Director National Collections	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 23/10/2022

- In February 1941, Cabinet extended the Memorial’s scope to cover the Second World War.
- In May 1952, under the Australian War Memorial Act (1952) this scope was extended to cover members of what later became the Australian Defence Force in all conflicts, including “any naval or military force of the Crown raised in Australia before the establishment of the Commonwealth”.
- [REDACTED] s47C
- [REDACTED] s47C
- The Memorial continues to implement significant, practical measures to provide a meaningful contribution to reconciliation and recognition in Australia: promoting awareness of the military service of Aboriginal and Torres Strait Islander peoples, and using the Memorial’s collections, exhibitions, commemorations, and public programs to bring these stories to public attention. These activities include the following initiatives and ongoing projects:
 - Detailed research of Indigenous service during the First World War, which has identified up to 1,300 Indigenous Australians who served. This includes the stories of at least two men, William Punch and Douglas Grant, who were infant survivors of two different frontier massacres.
 - From August 2016 to September 2017, the Memorial mounted a special exhibition on the history of Indigenous military service, *For Country, for Nation*. A touring version of the exhibition opened in Bundaberg, Queensland, on 7 April 2018, and was scheduled to tour a further ten venues. The exhibition toured 10 venues in total.
 - A companion volume to the exhibition, *For Country, for Nation: An Illustrated History of Aboriginal and Torres Strait Islander Military Service*, edited by Dr Lachlan Grant with Michael Bell, was published in June 2018. Many of the Indigenous service personnel quoted in the exhibition linked colonial frontier violence to 20th and 21st century military service.
 - In November 2017, the Memorial unveiled in the orientation gallery a specifically commissioned collaborative painting on the

theme “defence of Country”, by senior male artists from each of seven art centres in the Anangu Pitjantjatjara Yankunytjatjara (APY) Lands of central Australia. This work is titled *Kulatangu angakanyini manta munu Tjukurpa* [Country and Culture will be protected by spears].

- In September 2015, Michael Bell was appointed as full-time Indigenous Liaison Officer. He has been engaged in the development of the Indigenous service database and the Indigenous service exhibition, as well as providing advice and leadership regarding Indigenous culture and service history, developing productive relationships with Indigenous veterans and communities, and providing support and direction for the Memorial’s Reconciliation Action Plan (RAP).
- The Memorial commissioned artist Daniel Boyd, a Kudjla/Gangalu man from North Queensland, to design a pavilion for the Memorial grounds that recognises and commemorates the experience and military service of Aboriginal and Torres Strait Islander peoples. *For our Country* was unveiled on 28 March 2019 as a space to contemplate and commemorate Indigenous connection to Country and the sacrifices made by Indigenous servicemen and servicewomen in the protection of Country. *For our Country* was later awarded The Nicholas Murcutt Award for Small Project Architecture in the 2020 National Architecture Awards

Recent Media Coverage

- *Sydney Morning Herald*, 5 January 2022 New Indigenous cultural precinct must tell the truth about our past
<https://www.smh.com.au/politics/federal/new-indigenous-cultural-precinct-must-tell-the-truth-about-our-past-20220105-p59m3i.html>
- *The Australian*, 8 October 2021: “Tasmanian journalist Charles Wooley considers Tasmania’s violent past”:
<https://www.theaustralian.com.au/arts/review/tasmanian-journalist-charles-wooley-considers-tasmanias-violent-past/news-story/82f4428bb9ac75f0f1abd77c71e3274f?btr=3c0bc2523d8ac5ccb aae9c64cdaada1e>
- *Eureka Street*, 16 September 2021, Zachary Wone, “Why Australia needs a national Frontier Wars museum”:
<https://www.eurekastreet.com.au/article/why-australia-needs-a-national-frontier-wars-museum>
- *Warwick Today*, 2 September 2021, Jess Baker, “Tales of some tough truths: A renowned bush poet and author from Stanthorpe has

released his fifth book, *Queensland's Frontier Wars*, which aims to reveal the true and violent nature of the state's colonisation”

- *The Canberra Times*, 21 August 2021, Michael McKernan, “Tongerlongeter is the story of guerrilla warfare - in the Tasmanian bush”: <https://www.canberratimes.com.au/story/7386473/finding-heroes-in-tasmanian-bush/>
- *The Weekend Australian*, 31 July 2021, Henry Reynolds & Nicholas Clements, “Indigenous patriots deserve place in our history of heroes”: <https://www.theaustralian.com.au/inquirer/indigenous-patriots-deserve-place-in-our-history-of-heroes/news-story/7cc9ca2e672920e8c27e9cd959aed53a>
- *The Courier*, 13 July 2021, Hayley Elg, “Manna Gums Frontier Wars Memorial Avenue unveiled in Hepburn Shire”: <https://www.thecourier.com.au/story/7336927/avenue-unveiled-to-acknowledge-suffering-of-aboriginal-people-during-the-frontier-wars/>

Recent Key Correspondence

- Nil

Relevant QoNs

- Nil

3F

Major Commemorations 2023

Key Facts

- **Dawn Service** – the traditional format of the Dawn Service will remain the same however the Prime Minister and New Zealand High Commissioner will be invited to lay wreaths at the Service
- **Veteran march** – the Memorial will host the veteran march which is organised by the RSL (ACT Branch). The march is a stand-alone activity and there is potential for an informal wreathlaying by marchers as part of these proceedings
- **National Ceremony** – will not proceed, rather the Governor-General of the Commonwealth of Australia deliver a televised address to the nation from the Commemorative Area
- **Last Post Ceremony** – wreathlayers traditionally involved in the National Ceremony will be given the option to be included in the Memorial's Last Post Ceremony

Background

- Due to the Development works on the Parade Ground, Memorial commemorations will relocate to the Sculpture Garden for the next few years
- [REDACTED]
- The 2022 Anzac Day approach was developed based on the following overarching principles and will continue as so in 2023:
 - Commemorations are for an onsite and national broadcast audience
 - Veterans are the main focus
 - The Commemorative Area should feature where possible
 - Refine elements as necessary to maintain the commemorative ethos rather than present a diminished traditional offering

s47C

Contact Officer: Anne Bennie	Phone: 02 6243 4285	Assistant Director Public Programs	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 21/10/2022

- Previous attendance

Year	Dawn Service	National Ceremony
2022	18,200	2,500***
2021*	4,200	2,378
2020**	TV broadcast event	N/A
2019	35,000	10,000
2018	37,500	11,500
2017	38,000	7,000
2016	55,000	11,500
2015	128,700	31,500

* COVID-19 Health restriction limited attendance

** COVID-19 lockdown in place

*** Veteran march and Commemorative Address

Media Coverage

- The Dawn Service and Commemorative Address will be televised by the ABC and livestreamed through various platforms.

4A

Australian War Memorial Development Project Progress

Australian War Memorial Development Project

- The Australian War Memorial (the Memorial) development project (the Project) is designed to extend the current experience at the Memorial to better recognise the service of contemporary veterans and to ensure that it has the capacity to do so for future operations.
- The Australian Government is investing \$548.7 million to expand and modernise the Memorial over nine years (to 30 June 2028) to develop the Memorial.
- This is new funding and does not come at the expense of investing in veterans' services.

Key Facts

- In 2018 Government committed \$498.7m to the Project.
- The previous government provided the Memorial with an additional \$50 million in funding in March 2022 due to significant increases in construction market pricing arising from unforeseeable circumstances over the past two years including COVID-19, global supply chain disruption, worldwide construction material shortages, and record high fuel and transport costs.
- There was no change to the overall Project scope or timeline associated with this additional funding. [REDACTED]
[REDACTED]
[REDACTED]
- The Early Works program was completed in September 2022 and Main Works projects commenced in October 2022.
- The Project remains on track for completion by 30 June 2028.
- On 29 September 2022 the Minister announced a Geothermal Heat Exchange system will be built as part of the Project and within the current budget by deferring some later fit out scope.
- The Geothermal system will dramatically reduce energy costs, saving in excess of \$1m/year, and greenhouse gases (GHGs), eliminating more than 1,000 tonnes of CO2 equivalent emissions annually, by using the ground's relatively consistent temperature and thermal potential.

s47C

Contact Officer: Wayne Hitches	Phone: 02 6243 4554	Executive Project Director	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 24/10/2022

Background

- This is the most significant change to the Memorial since it opened in 1941.
- The Project will substantially increase exhibition and public program space in the Memorial to enhance its ability to tell stories of current and recent conflicts, and peacekeeping and humanitarian operations and missions.
- Public support for the Project remains strong; during the most recent public consultations conducted by the NCA (Q3 2021) a total of 590 responses were received from across the nation of which the NCA independently classified 73% as supportive, 5% as mixed/neutral and only 21% as not supportive.
- The key Project outcomes are:
 - The addition of approximately 5,500m² of exhibition space for a total of 15,000m² – a 55% increase in available space in which to tell contemporary stories of service.
 - Our new buildings and spaces will enhance the visitor experience, while protecting the heritage and form of the original iconic outline of the Memorial's sandstone building facade as seen from Anzac Parade.
 - The sacred heart of the Memorial – including the Commemorative Area, Hall of Memory, and Tomb of the Unknown Australian Soldier – will not be changed. The original Commemorative Forecourt, stairs and heritage entrance will also remain and be restored.
 - The addition of a southern entrance will improve visitor access and orientation, with particular consideration given to issues of accessibility and mobility impairment.
 - The new galleries will include quiet places for reflection (including dedicated areas for veterans and their families to pause, reflect and find respite should it be required) and improved spaces for education programs in order to allow greater connection and engagement with stories and objects for all visitors.
 - A new Research Centre will enhance the experience of research at the Memorial, offering efficient public access to collection and reference materials, and offering visitors welcoming, light-filled spaces.
 - The new design will improve connections between the main building and new Anzac Hall galleries, as well as improving the visitor experience: creating an additional internal exhibition space, while preserving the heritage and integrity of the main Memorial building.

- The Project will have critical downstream economic benefits at local and national levels, and will drive demand for goods and services across supporting sectors.
- The Project will create, directly and indirectly, more than 280 permanent jobs including opportunities for veterans and defence family members through a dedicated veterans and defence family engagement and opportunity plan.

Recent Media Coverage

- The Geothermal announcement on 29 September 2022 received extensive positive nation-wide coverage including at least 146 mentions on all media platforms and TV viewership of 1.6m.

Recent Key Correspondence

- Nil

Relevant QoNs

- Nil

Major Project Milestones

Date	Milestone	Comment
2019	Enabling Works begin	Completed November 2021
2021	Anzac Hall site preparations begin	[REDACTED] completion October 2022
2022	Anzac Hall major construction works begin	[REDACTED] Commencing November 2022
2021	New Southern Entrance site preparations begin	[REDACTED] completed September 2022
2022	New Southern Entrance major construction begin	[REDACTED] Commenced September 2022
2021	C.E.W. Bean Building and Research Centre site preparations begin	[REDACTED] completed July 2022
2022	C.E.W. Bean Building and Research Centre works begin	[REDACTED] Commenced August 2022

Date	Milestone	Comment s47C
2024	New Southern Entrance external works complete	<div style="background-color: black; width: 100%; height: 15px; margin-bottom: 5px;"></div> <div style="background-color: black; width: 100%; height: 15px; margin-bottom: 5px;"></div> opening of internals July 2024.
2024	C.E.W. Bean Building and Research Centre complete including Geothermal systems	On Track
2025	Anzac Hall and Glazed Link base building works complete	On track
2024	Main Building lower refurbishments and galleries begin (Internals of Southern Entrance complete)	On Track
2025	Anzac Hall and Glazed link Galleries open to the public	On Track
2025	Main Building upper refurbishments begin	On Track
2026	Public Realm works begin	On Track
2028	Project complete	On Track

4B**Development Stakeholder Engagement****Project Stakeholder Engagement**

- The Memorial recognises that stakeholder engagement is critical to the success of the project over its nine year lifespan.
- The Development Team has implemented an extensive stakeholder and community engagement management plan to support project activities including design, construction and gallery development.
- The Memorial has conducted broad and detailed, nationally representative public consultation on the proposed development in partnership with independent researchers. This will continue at each stage of the project.

Key Facts

- Public support for the Project remains strong, during the most recent public consultations conducted by the NCA (Q3 2021) a total of 590 responses were received from across the nation of which the NCA independently classified 73% as supportive, 5% as mixed/neutral and only 21% as not supportive.
- This is consistent with long term averages of 71% supportive, 8% neutral and 21% not supportive based on the 7,204 responses to dedicated consultation activities. Note that the 'not supportive' number has been bolstered significantly by 'form letter' type campaigns run by community interest groups and political aspirants during the project approvals processes and the Memorial's surveys of visitors show a much smaller level of opposition of 6%.

Background

- Throughout the exhibition development process we have continued to conduct regular meetings with a variety of Stakeholders to seek input from veterans, Defence families and others affected by Australia's commitments to contemporary conflicts, peacekeeping, and humanitarian and disaster relief operations.
- Four specialist Advisory Groups have been created specifically to provide feedback on the gallery development process. The advisory groups are Aboriginal and Torres Strait Islanders; Access; Veterans and Ex-Service Associations; and Youth. A fifth group, Diversity

Contact Officer: Wayne Hitches	Phone: 02 6243 4554	Executive Program Director	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 21/10/2022

Advisory Group will also be established by June 2022. [REDACTED]

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- Since Audience Research conducted on Gallery content, by Kantar Public Pty Ltd in 2021, an executive summary report has been available on the Memorial Website since October 2021.

Recent Media Coverage

- Nil

Recent Key Correspondence

- Nil

Relevant QoNs

- Nil

Timeline of significant events

There have been ten key community involvement initiatives relating to the project between 2018 and 2022. These programs have been delivered through a mix of 'face to face', online, mail and media arrangements to reach a broad audience as well as through formal feedback and public comment periods associated with approvals processes.

Date	Action
2021-25	Gallery Development Advisory Groups (AGs) – five AGs established to seek feedback and representation from Veterans and Ex-Service Organisations, Youth, Access, Indigenous and Torres Strait Islander and Diversity (including diaspora groups) communities. Groups to meet at least twice a year during gallery development. Gallery staff also travel to Veterans and Servicing personnel to obtain their detailed stories.
Q3 2022	Local community consultation, including with Campbell High School, regarding traffic changes on roads adjacent to the Memorial.

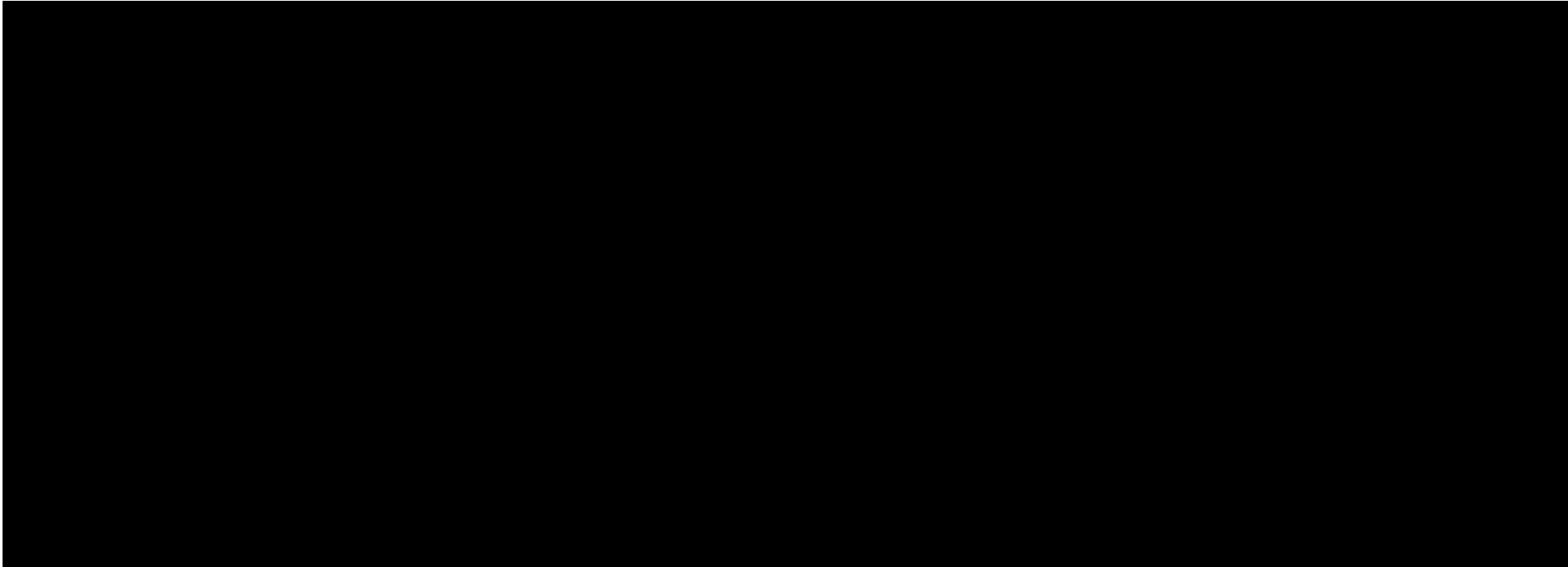
Date	Action
Jul – Oct 2021	National Capital Authority – Main Works planning approval public comment process
May – Sep 2021	National Capital Authority – Early Works planning approval public comment process
Jan – Mar 2021	Galleries Audience Research – Community Outreach on initial Gallery themes and exhibition approaches. This included a national survey, 35 online forums, 2 face-to-face community information sessions and 6 focus groups with veterans and the general public.
May – July 2020	EPBC Act Preliminary Documentation – Public Comment Process
June 2020	Parliamentary Works Committee – Public Comments
2019-20	EPBC Act – Project Referral Heritage Consultations
2019	Car Park Extension – Local Community Impact Consultation
2019	Car Park Extension - NCA Public Comments
2018	Detailed Business Case (DBC) Community Consultation

Attachments

- Attachment A1 Public Consultation/Public Comment Summaries
- Attachment A2 Public Consultation/Public Comment Summaries subset Veterans/Defence Families



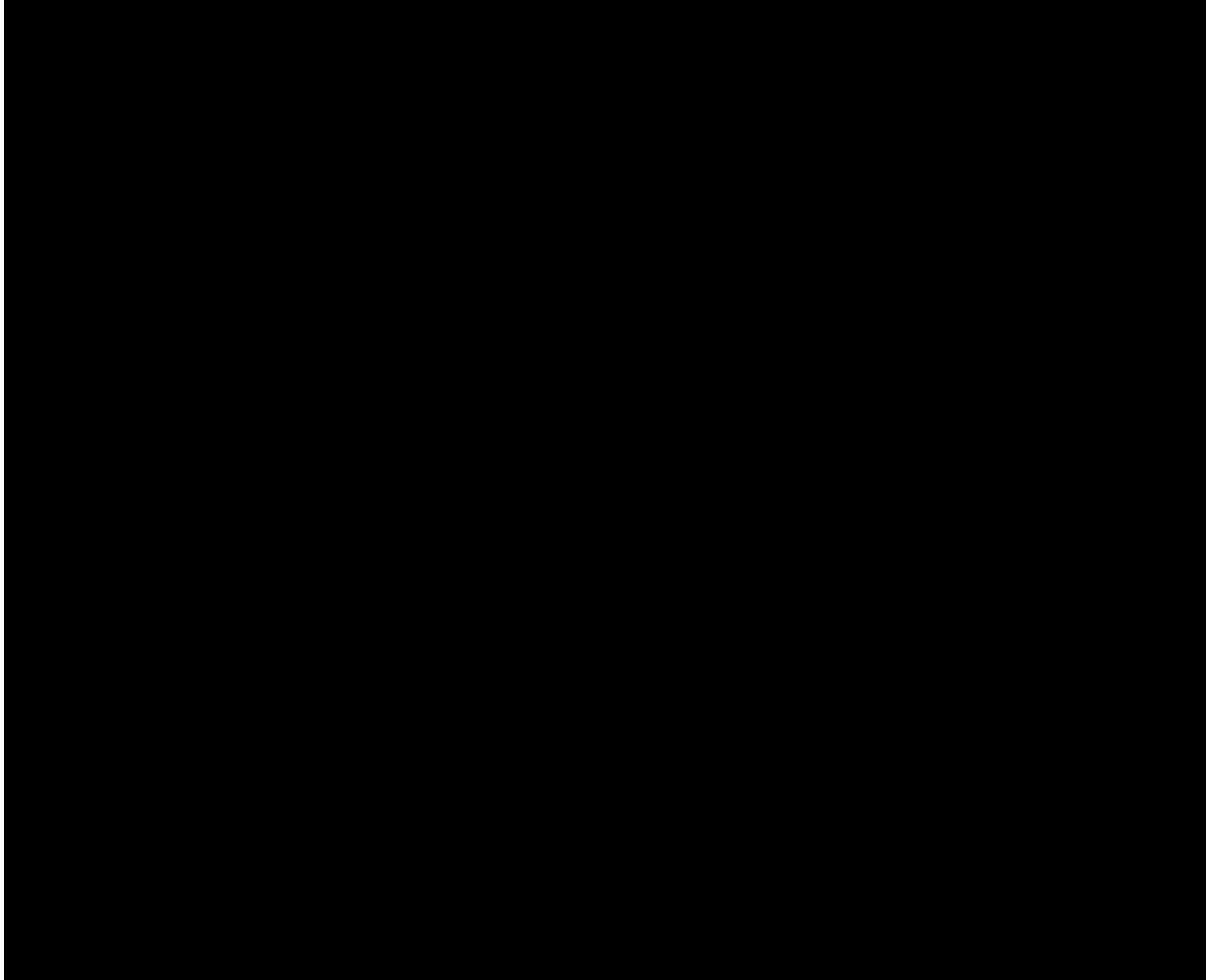
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Estimate variation	50,000,000	50,000,000
Whole of Project Funding	\$573,629,187	\$573,629,187

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Recent Media Coverage

Date	Name of Article	Publication	Description
1 July 2022	\$50m jump in cost of AWM revamp	(online, The Canberra Times)	Article reports on provision of additional \$50m funding to AWM for Project due to 'unprecedented market cost variations'. Notes AWM Director did not 'rule out further rises'.

Recent Key Correspondence

- Nil

Relevant QoNs

- Nil

Timeline of significant events

Date	Action
March 2022	Estimates Variation Additional \$50 million in funding in March 2022 due to significant increases in construction market pricing arising from unforeseeable circumstances over the past two years including COVID-19, global supply chain disruption, worldwide construction material shortages, and record high fuel and transport costs.
March 2021	Estimate Adjustment Major market adjustments post Covid and associated with weather and geopolitical actions required a funding adjustment to match movement
MYEFO 2020-21	Construction Works Re-Profiling Re-profiled to support Government economic stimulus for Covid recovery; brought forward internal Main Building L1 construction works, approx. \$96m accelerated spending
April 2020	P80- Re-Profiling Project was re-profiled to 'P80' costs in April 2020 to match the P80 project program approved by Government; this included the allocation of all escalation funding for the project.
MYEFO 2018-19	Project Funded \$498.7m over 9 years
Q4 2018	Early Works Approval received to commit remaining DBC funds to project early works ahead of initial appropriation in FY2018-19
Q3 2018	New Policy Proposal Approved \$498.7m funding proposal based on DBC approved
Q3 2018	Detailed Business Case Approved <ul style="list-style-type: none">• On-site Development options assessment• Current approach of 4 main works packages approved
Q3 2018	Cabinet Approval of Project

Date	Action
	<ul style="list-style-type: none"> • Received October 2018; Project announced 1 November 2018 by Government • Come back to Government for operational costs in future budgets authorised
Q4 2017	<p>Initial Business Case Approved</p> <ul style="list-style-type: none"> • Options Assessment from 'do nothing' to green fields developments • Government approved DBC based on on-site development for Memorial

4D

Risk Management

Project Risk Management

- The Memorial has a long established, successful and independently audited Risk Management Framework.
- A Project Risk Management Plan (the Plan) has been developed within this framework for the Memorial's expansion. This Plan seeks to minimise exposure to significant risks through the identification, assessment and management of risk, as well as to enhance the ability to capitalise on opportunities through minimising risk and improving overall performance.
- The Plan also sets a 'risk management culture' and establishes a 'safety in design, construction and operation' mindset that will ensure not only safe delivery of the project but will also establish systems to ensure the safe ongoing operation of completed project elements.

Key Facts

- The most pressing risk currently facing the Project remains cost and trades inflation.
- Construction sector trades, preliminaries and management costs have increased over the past 12 months in part due to government stimulus of the sector, and as a result of COVID-19, global supply chain disruption, worldwide construction material shortages, and record high fuel and transport costs.
- Over the past 12 months construction supply costs have seen 17.8% increases and construction wages have increased by an average of 9.5% in the same period (ABS, September 2022)
- With the commencement of Main Works construction the Memorial will also face more 'normal' risks for construction works such as safety management, long lead times for materials, plant and equipment, and the challenges of keeping the Memorial open with construction surrounding it on three sides.

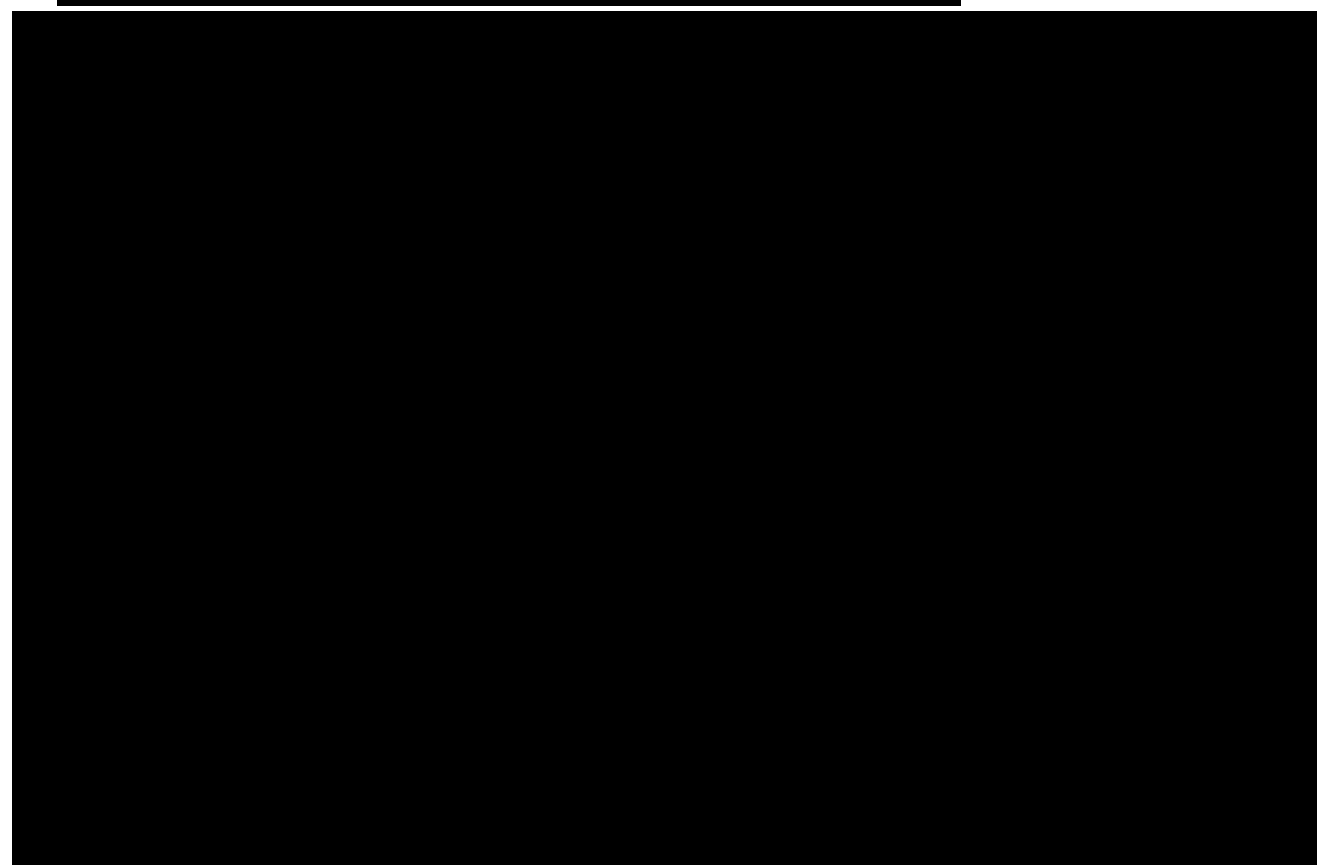
Contact Officer: Wayne Hitches	Phone: 02 6243 4554	Executive Program Director	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 22/10/2022

Background

- The Memorial’s overall Risk Management Framework is independently audited regularly and monitored by the Finance Audit and Compliance Committee (FACC) of Council which includes an independent auditor.
- The Memorial Development Committee (MDC) of Council closely oversees project specific risks; it includes an independent auditor and two independent development/construction/project management experts.
- A detailed risk register has been established for the overall program; individual risk registers are established for individual projects (i.e. Construction Delivery Phase; Gallery Development) as necessary to ensure appropriate risk management.

- [Redacted]
- [Redacted]
- [Redacted]

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Recent Media Coverage

- Nil

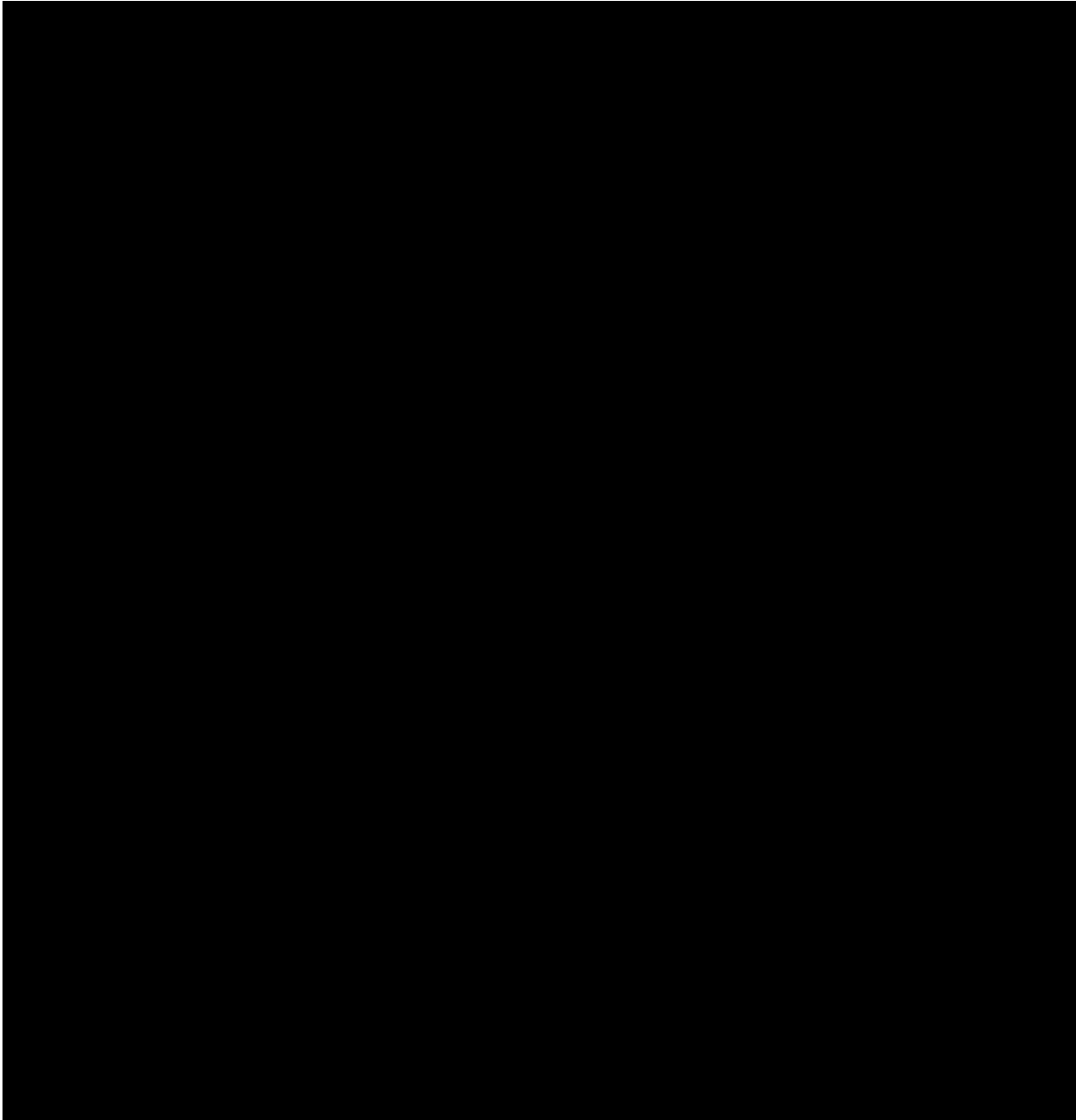
Recent Key Correspondence

- Nil

Relevant QoNs

- Nil

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Project Approval Timeline

Approvals

- All major capital works conducted by the Government in the ACT including the Project, requires three major approvals:
 - Two Stage Capital Works Approval (Funding Approval)
 - Parliamentary Works Committee (PWC) Major Works Approval
 - National Capital Authority (NCA) works approvals
- The Memorial is heritage listed which requires heritage and environment considerations under the Environmental Protection Biodiversity and Conservation Act 1999.

Key Facts

- The Memorial has received all necessary approvals including:
 - Two Stage Capital Works Approval (2018);
 - EPBC Act heritage and environmental approvals (Dec 2020);
 - PWC approval (Feb 2021); and
 - NCA approvals (Dec 2021).

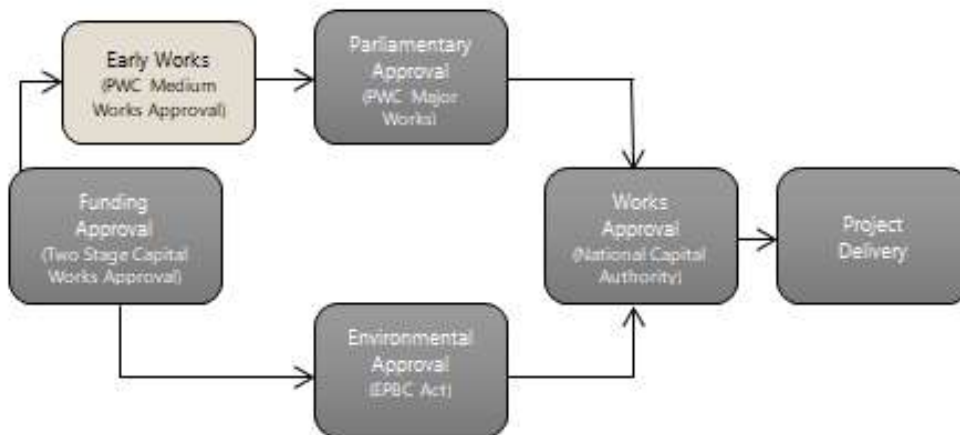
- Authority approvals are [REDACTED]
- [REDACTED]
- [REDACTED]

s47C

Contact Officer: Wayne Hitches	Phone: 02 6243 4554	Executive Program Director	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 21/10/2022

Background

- Whole of project approvals process workflow:



- Public comment has been a feature of the approvals process for PWC, EPBC and NCA in particular and to date have included a cumulative period of **more than 6 months for feedback availability during which the public has been able to formally comment to us, and to government, on the project between December 2019 and September 2021.**
 - December 2019 – EPBC Initial Referral & Assessment – 4 weeks
 - June-July 2020 – PWC public comment period – 4 weeks (77 responses)
 - July 2020 – EPBC ‘Controlled Action’ – 4 weeks (167 responses)
 - March-April 2021 – NCA Early Works– 6 weeks (599 responses)
 - July-Aug 2021 – NCA Main Works - 6 weeks (590 responses)
- Hundreds of Australians have been directly heard by decision makers through these processes, and their concerns have been addressed clearly and publicly.
- As an example the Memorial made more than 50 changes or clarifications to its designs and documentation resulting from public comment on our EPBC ‘Final Preliminary Documentation’ in July 2020.
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- These changes have been documented and described in the reports available on our website.
- [REDACTED]
- [REDACTED]

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Recent Media Coverage

- Nil

Recent Key Correspondence

- Nil

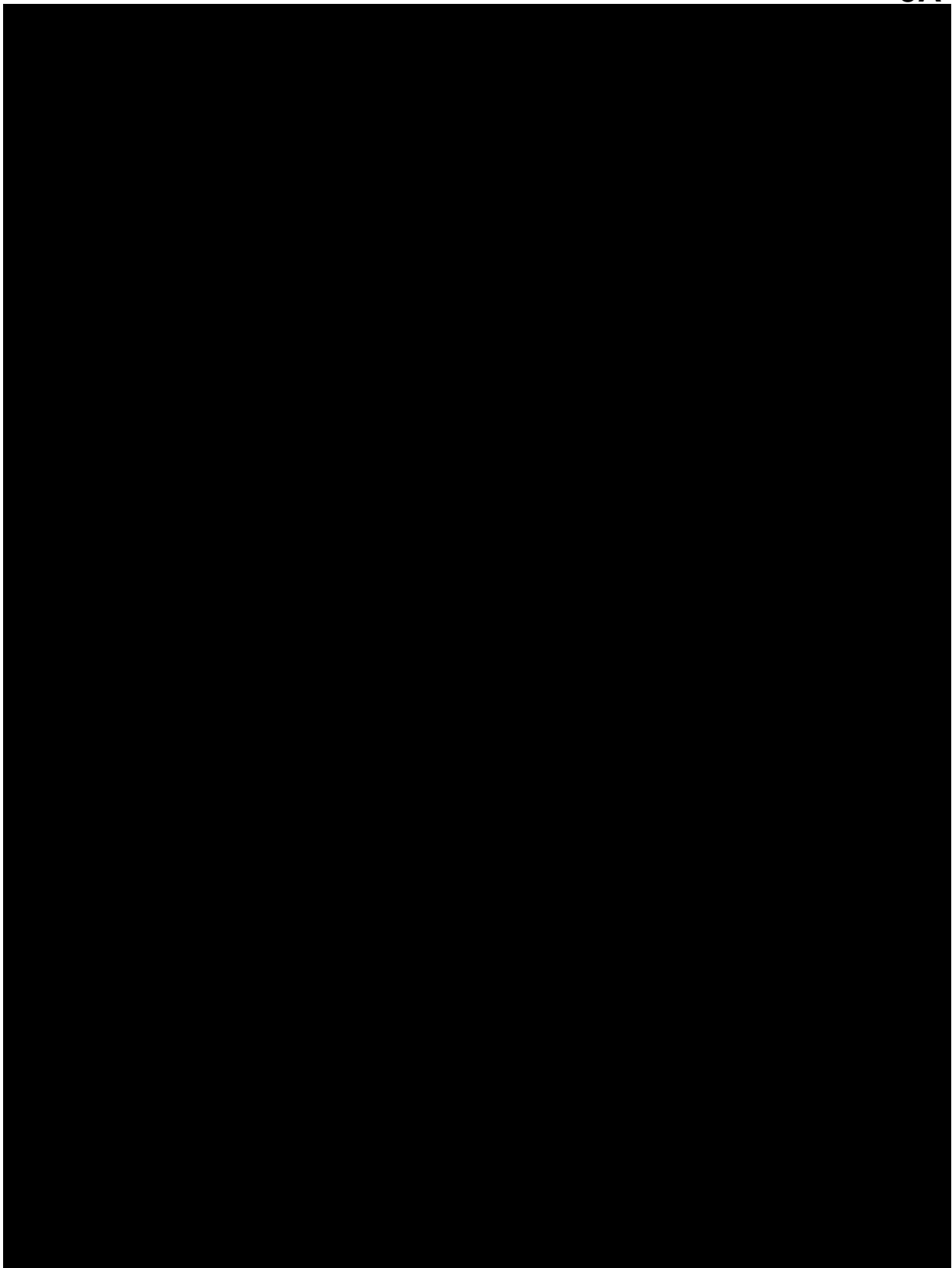
Relevant QoNs

- Nil

Timeline of significant events

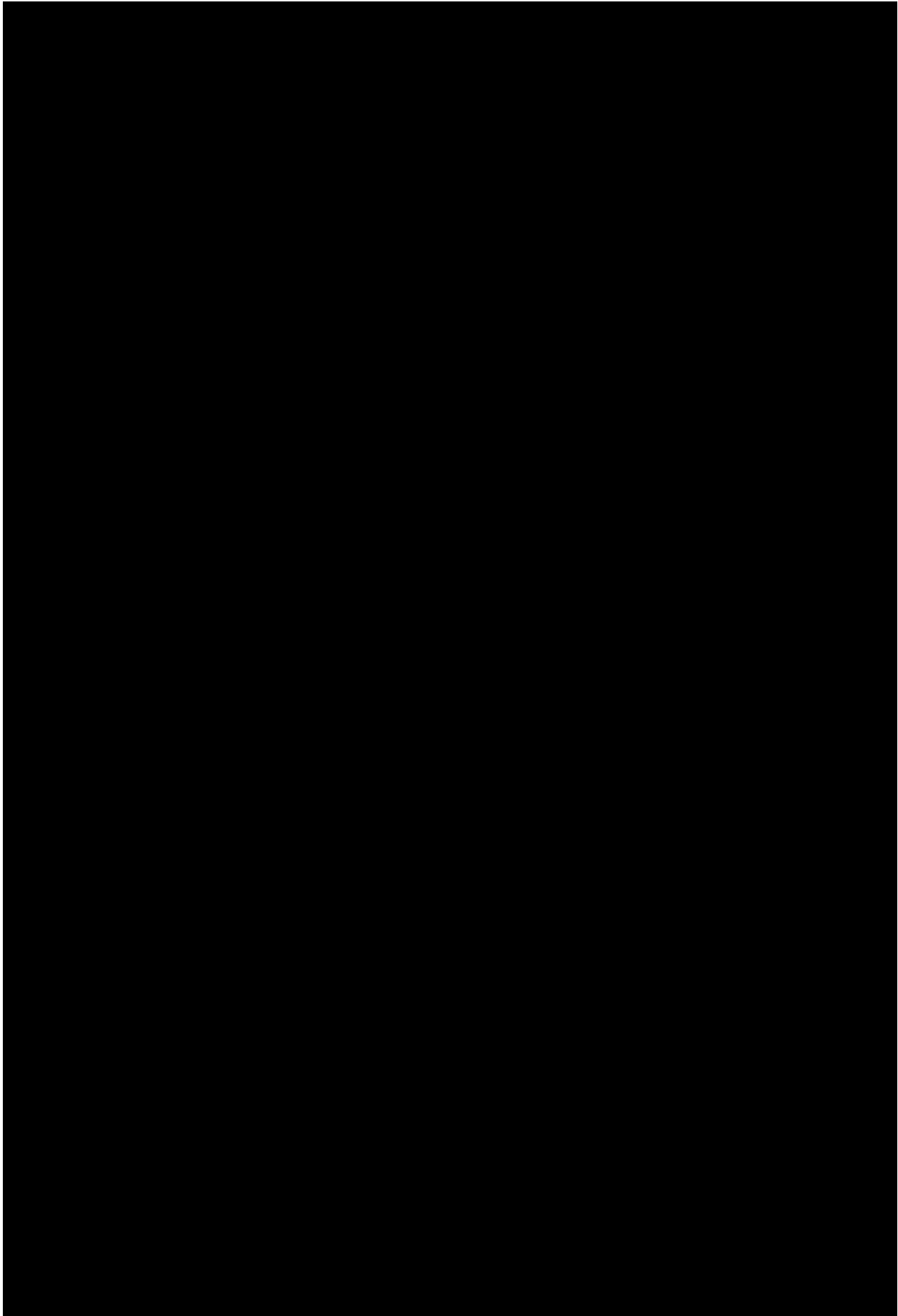
Approval	Description	Status
Two Stage Capital Works	Approval by Government of Detailed Business Case and associated New Policy Proposal for \$498.7m funding for Project	Approved Oct 2018
PWC – Medium Works Approval	Approval to commence design works and conduct up to \$15m in enabling works to prepare the Memorial for major works.	Approved May 2019
EPBC Act	Assessment of environmental and heritage impacts of proposed works	Approved Dec 2020
PWC – Major Works Approval	Assessment of overall project suitability for purpose, need for the works and cost effectiveness.	Approved Feb 2021
NCA – Early Works	Assessment of Early Works Packages including site perimeter hoarding, tree removals excavation and civil works and demolition of Anzac Hall against the National Capital Plan	Approved June 2021
NCA – Major Works	Assessment of Main Works Packages including construction of New Anzac Hall, New Southern Entrance and CEW Bean Building extension against the National Capital Plan	Approved December 2021
NCA – Public Realm	Assessment of Public Realm (landscape) works against the National Capital Plan	Submitted July 2022
NCA – Minor Works Approvals	The Memorial has made more than 30 minor works approvals (site shed establishment, flag pole changes, signage changes etc.) to NCA; all items submitted to date have been approved and works implemented.	Ongoing

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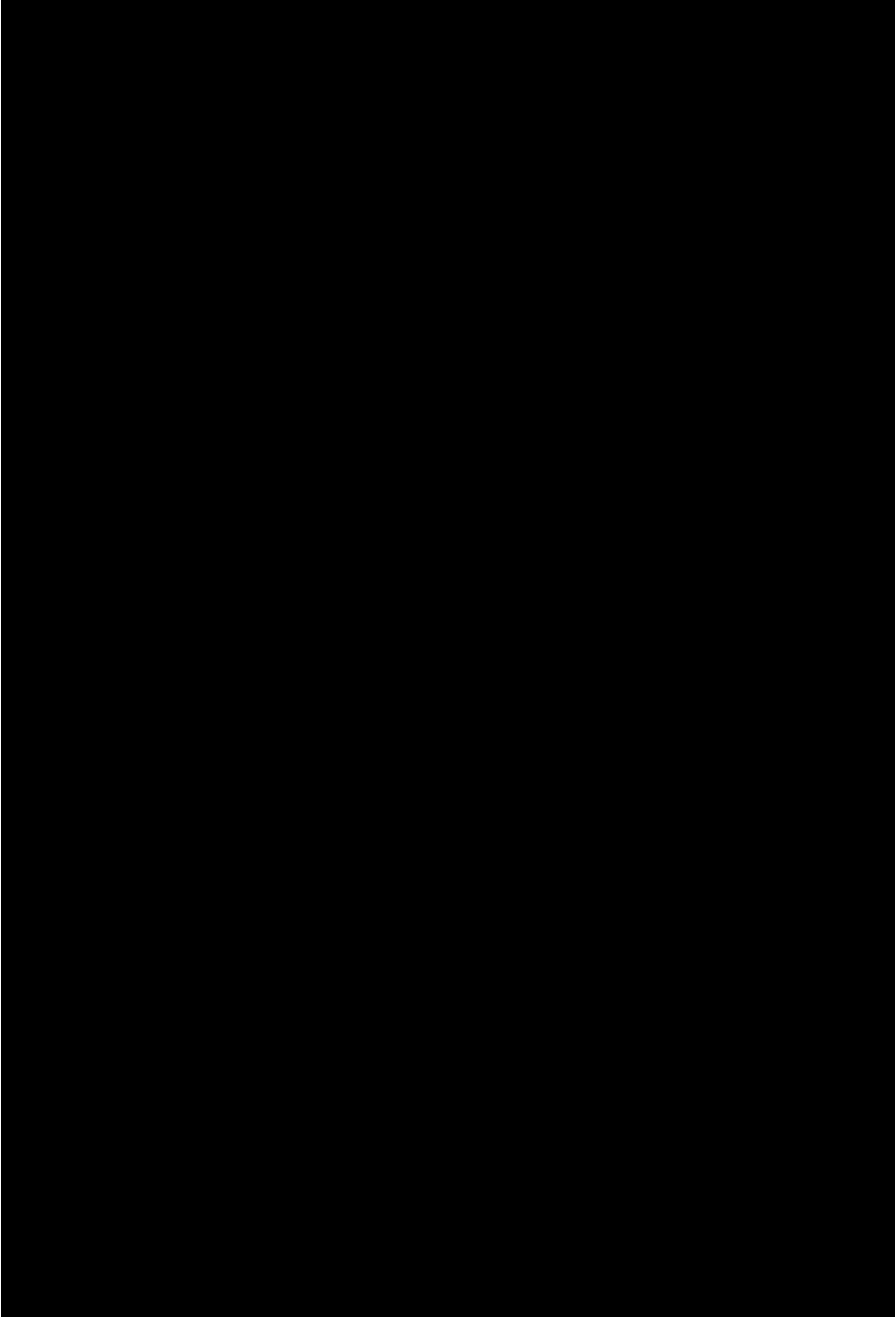


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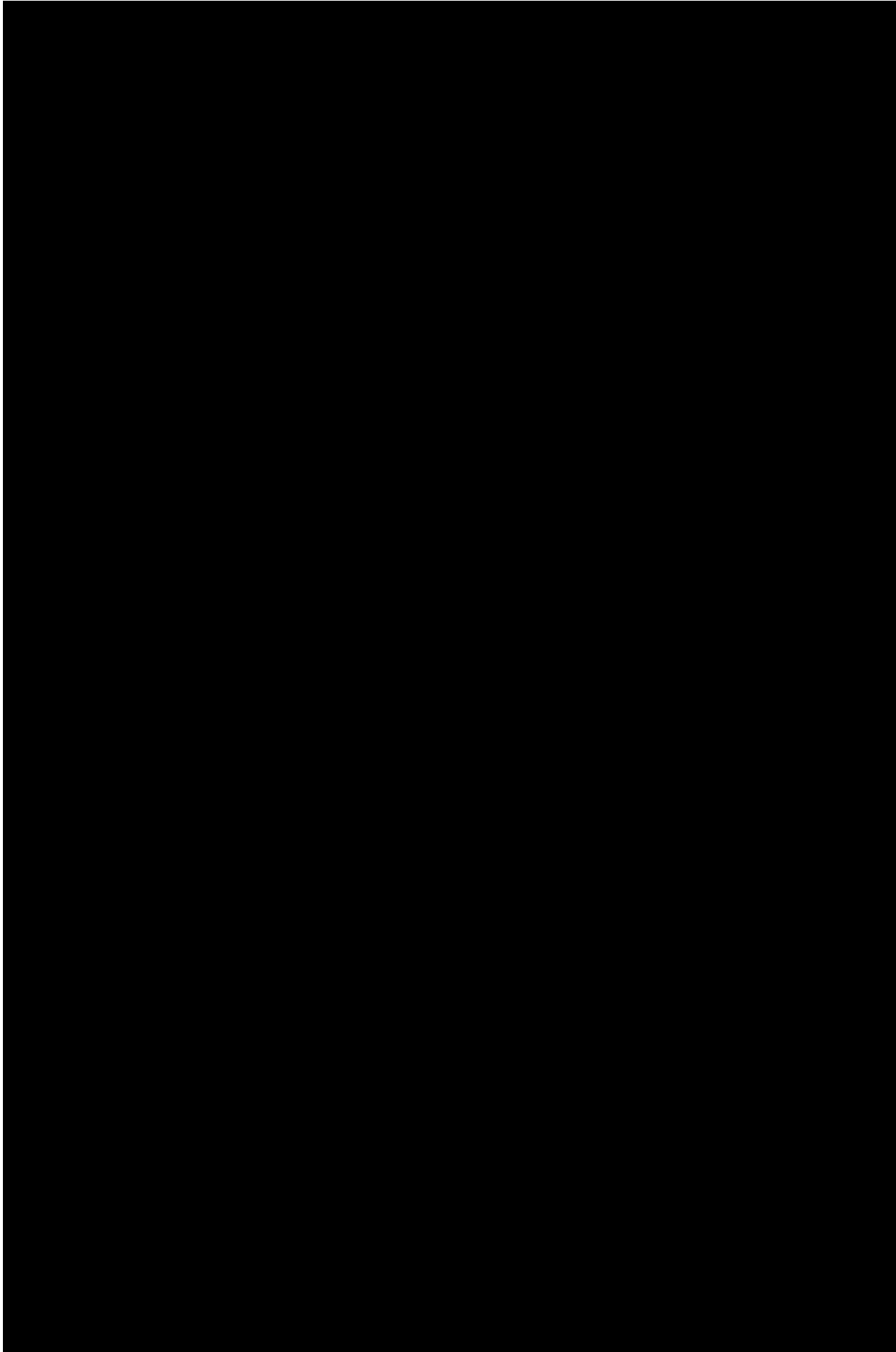
Contact Officer: Brian Dawson	Phone: 02 6243 4297	Assistant Director National Collection	Date Created: 10/10/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 21/10/2022



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Recent Media Coverage

- Nil

Recent Key Correspondence

- Nil

Relevant QoNs

- Nil

5B

Roll of Honour Eligibility Criteria

The Roll of Honour records members of the Australian armed forces who have died during or as a result of war service, or for Post-1945 conflicts, warlike service, non-warlike service and certain peacetime operations, as approved by the Memorial’s Council.

In November 2017, the Memorial Council considered advice from a sub-committee established to develop policy regarding the inclusion of Defence members on the Roll of Honour whose death had resulted from suicide following deployment on operational service. The Memorial Council reviewed the eligibility criteria and confirmed the criteria would remain unchanged, with the effect that Defence members whose death occurs by suicide during or as a result of operational service are eligible for the Roll of Honour.

Key Facts and Figures

- Eligibility criteria for the Roll of Honour and decisions on inclusion are made solely by the Memorial’s Council, although it seeks advice and information from the Department of Veterans’ Affairs and the Department of Defence as necessary.
- Cause of death is not normally a criterion for inclusion in the Roll of Honour other than it is ‘as a result of service’ in a conflict or operation.
- [REDACTED] s47C
[REDACTED]
[REDACTED] The eligibility criteria for inclusion on the Roll of Honour are attached.
- The Memorial considers carefully all elements of Roll of Honour policy, practice and procedure in order to manage the contagion risk of suicide amongst serving or former serving personnel; this includes seeking expert advice as necessary.
- [REDACTED] s47C
[REDACTED]
[REDACTED]
[REDACTED]
- In April 2022, three names were added to the Memorial’s Roll of Honour in the lead up to Anzac Day. These names had not been

Contact Officer: Brian Dawson	Phone: 02 6243 4297	Assistant Director National Collection	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 21/10/2022

added to the Memorial's Roll of Honour in the lead up to Remembrance Day in November 2020 or November 2021 due to COVID-19 restrictions.

- Three further names will be added to the Memorial's Roll of Honour this week (7-11 November) ahead of Remembrance Day.
- The number of individuals commemorated on the Roll of Honour now exceeds 103,000.
- Due to interest in the First World War during the centenary, and the Memorial Council's decision in March 2013 to make eligible for the Roll of Honour those who had died on non-warlike and certain peacetime operations, over 250 individuals have been added to the Roll of Honour database since September 2013.
- Of these, more than half have been approved for addition to the Memorial's Roll of Honour in relation to their service during the First World War. A further fourteen individuals have been added in relation to their service in recent conflicts and operations in Afghanistan, Iraq, the Greater Middle East and Border Protection. The remaining additions are for other historic conflicts operations.
- Due to these additions, there are changes to official statistics for various conflicts, particularly for the First World War and for Vietnam.
- The official statistic for the Vietnam War is now 523, increased from the widely used figure of 521, and further cases are being researched.
- As research continues into First World War cases, it is recommended that this be described in broad terms, such as "over 61,000".
- In the context of the Royal Commission into Defence and Veteran Suicide, it is important to note that the majority of contemporary deaths by suicide do not result in the individual being commemorated on the Roll of Honour. This is because the majority of deaths by suicide fall outside of the Roll of Honour eligibility criteria, which requires the death to occur within two years of the individual's return to Australia from deployment.

Roll of Honour eligibility criteria

Questions of eligibility for the Roll of Honour are determined solely by the Memorial's Council, and have been considered many times over the years by Council and before it by the Memorial's Board. The following paragraphs summarise the current criteria for eligibility:

Pre-1914 conflicts

Sudan
South Africa
China

To be eligible, an individual must:

- have died during service as a member of a naval or military unit raised by one of the Australian colonies or, after Federation, by the Commonwealth of Australia, or as a result of that service; and
- have died within one of the following specified periods.

First and Second World Wars

To be eligible, an individual must:

- have died during service as a member of the Australian armed forces, or as a result of that service; and
- have been a member of a unit which was, or could be sent overseas or, after the entry of Japan into the Second World War, a member of the Australian armed forces; and
- have died within one of the following specified periods.

Post-1945 conflicts

To be eligible, an individual must:

- have died during service as a member of the Australian armed forces or the Australian Defence Force, or as a result of that service; and
- have died during or as a result of service in a conflict or operation either,
 - classified by the Department of Defence as warlike, or
 - classified by the Department of Defence as non-warlike, or
 - classified by the Department of Defence as peacetime, and which Council agrees is appropriate for inclusion in the Roll of Honour; and

- have died between the defined start and end dates of that conflict or operation; or as a result of service in that conflict or operation within two years of returning to Australia.

Specified Periods

The official commencement and cut-off dates for inclusion in the Roll of Honour and the Commemorative Roll are as follows:

Conflict/operation	Start date	End date
Sudan	1885	1885
South Africa	11 October 1899	31 May 1902
China	6 August 1900	25 April 1901
First World War	4 August 1914	31 March 1921
Second World War	3 September 1939	30 June 1947
Japan	3 September 1945	28 April 1952
Papua and New Guinea	1 July 1947	16 September 1975
North Queensland Coast	1 July 1947	31 May 1950
Middle East	11 June 1948	Ongoing
Malayan Emergency	16 June 1948	31 July 1960
Berlin	26 June 1948	30 September 1949
Kashmir	13 August 1948	1985
Korea	27 June 1950	27 July 1957
Malta	9 July 1952	1955
Southeast Asia	2 July 1955	14 March 1975

Conflict/operation	Start date	End date
Vietnam	3 August 1962	29 April 1975
Indonesian Confrontation	24 December 1962	11 August 1966
Malay Peninsula	19 February 1964	11 August 1966
Thailand	25 June 1965	31 August 1968
Irian Jaya	12 July 1976	15 November 1981
Western Sahara	5 September 1991	25 May 1994
Somalia	20 October 1992	28 March 1995
Border Protection	1 August 1997	Ongoing
Bougainville	20 November 1997	26 August 2003
East Timor	19 June 1999	19 April 2013
Afghanistan	11 October 2001	8 October 2021
Iraq	18 March 2003	14 December 2013
Solomon Islands	24 July 2003	30 September 2013
Indonesia	28 March 2005	18 April 2005
Fiji	31 October 2006	22 December 2006

Recent Media Coverage

- Nil

Recent Key Correspondence

- Nil

Relevant QoNs

- Nil

Sponsorships, Donations and Bequests

- The Memorial is the beneficiary of generous support from the corporate and philanthropic sectors, including formal grants and subsidies, as well as smaller gifts and donations from private individuals.

Key Facts

- The Memorial continues to pursue philanthropic opportunities from organisations and individuals who are interested in supporting the Memorial to tell the stories of those who serve in Australia’s defence forces.
- The Memorial creates and delivers these projects and programs independently and maintains full editorial control over content.

Background

- The Memorial aims to attract revenue from corporations and individuals to grow non-Government revenue. This revenue is allocated to projects not budgeted for within the constraints of federal funding.
- [REDACTED]
- The global COVID-19 pandemic has changed the fundraising landscape and alongside the Memorial’s Development project has seen less funds raised 2021-22 YTD.
- The Memorial encourages funding from Defence industry contractors who actively support equipping the ADF for their role and honouring those who serve in our Defence Forces.
- The Memorial’s bequest program continues to accept donations through deceased estates.
- [REDACTED]

s47C

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Contact Officer: Anne Bennie	Phone: 02 6243 4285	Assistant Director Public Programs	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 23/10/2022

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

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Total Sponsorships, Donations and Bequests from FY 2017-18 to FY 2022-23 YTD (30 September 2022):

Type	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23 YTD
Sponsorships	\$1,567,137	\$1,303,891	\$1,851,506	\$989,383	\$1,288,812	\$159,589
Major donations	\$634,437	\$1,166,315*	\$898,300	\$244,798	\$109,088	\$70,000
Bequests	\$226,978	\$3,000	\$35,597	\$611,633	\$18,000	\$0
Total	\$2,428,552	\$2,473,206	\$2,785,403	\$1,845,814	\$1,415,900	\$229,589

*includes donation for the Memorial Development announcement event

Total website, Friends of the Memorial and online shop donations FY 2020-21 to FY 2022-23 YTD (30 September 2022):

The following is a breakdown of total website donations (via donations portal / Salesforce CRM), donations from Friends of the Memorial (through online shop), and a prompted donations made at the ‘check out’ of the online shop.

Type	No.	Amount	No.	Amount	No.	Amount
		2020-21		2021-22		2022-23 YTD
Donation AWM website (Salesforce (CRM))	64	\$4,223	21	\$1,947	5	\$261.00
Donation (Friends program)	72	\$ 3,167	59	\$16,321	17	\$1,468.18
Online Shop Donation (online checkout)	256	\$ 2,697	44	\$1,341	13	\$150.01
Total	392	\$10,087	124	\$19,609	35	\$1,879.19

Total Onsite Donations FY 2020-21 to FY 2022-23 YTD (30 September 2022):

The following is a breakdown of the pay wave donations in the Memorial shop and entrance, the cash boxes upon Memorial entry and the Pool of Reflection.

Type	2020-21	2021-22	2022-23 YTD
Tap and Go	\$60,123	\$38,625	\$14,370
Cash Boxes (Memorial entry)	\$89,096	\$49,203	\$19,349
Pool of Reflection (Comm. area)	\$6,231	\$4,157	\$2,142
Total	\$155,450	\$91,985	\$35,861

Recent Media Coverage

- Tom McIlroy, *Australian Financial Review* was provided the following responses in February and March 2022 to media enquiries on AWM donations received in 19/20 and 20/21 financial years:

- As reported in our Annual Reports for financial year 2020-21 and 2019-20 the Memorial has received the following amounts in cash donations including bequests:

2020/2021 FY	2019/2020 FY
\$ 1,037,219	\$ 1,299,792

- In accordance with the Privacy Act 1988, we are unable to release any personal information without the individual's consent.
- The Department of Finance does not require that information to be published in the Annual Report and this information has not been included in our Annual Reports since 2017-18.
- We do, however, produce a yearly 'Australian War Memorial year in review' publication which includes partners and supporters. These publications can be found on our website here:
<https://www.awm.gov.au/about/our-work/year-in-review>.
- The Guardian Australia, Christopher Knaus, 23 March 2022, *Australian War Memorial urged to stop accepting money from Lockheed Martin* <https://www.theguardian.com/australia-news/2022/mar/23/australian-war-memorial-urged-to-stop-accepting-money-from-lockheed-martin>

Recent Key Correspondence

- Nil

Relevant QoNs

- Nil

5D

Heritage Management Plan

- The Australian War Memorial is a registered heritage site based on the physical heritage value of its buildings, but more importantly on the cultural and social heritage values realised through elements such as the Roll of Honour and the personal stories of service and sacrifice told in the Memorial's galleries and records.
- The Memorial protects and manages the physical, cultural and social heritage values embodied in the Australian War Memorial grounds, buildings and collection through its Heritage Management Framework.

Key Facts

- The Memorial's current Heritage Management Plan (HMP) was formally approved by Australian Heritage Council (AHC) and Department of Climate Change, Energy, Environment and Water (DCCEEW) April 2022. The HMP has been published on the Memorial's website. The Memorial is currently working with DCCEEW and National Capital Authority (NCA) to register the HMP as a legislative instrument.
- The HMP is supported by two key documents:
 - Heritage Management Strategy – 2019; approved
 - Heritage Register – 2020; approved.
- These documents ensure that the Memorial not only manages existing heritage but is also properly prepared to manage future assets delivered by the Development Project.
- The Heritage Strategy is currently undergoing its triannual review. Buildings and Services has engaged heritage consultants [REDACTED] [REDACTED] for this work and is on schedule for completion by end 2022.

s47C

Background

- The Memorial's heritage management framework is designed to meet heritage management obligations under the *Environmental Protection Biodiversity & Conservation Act 1999* (EPBC Act).

Contact Officer: Helen Petrovski	Phone: 02 6243 4233	A/g Assistant Director Corporate Services	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 21/10/2022

- The EPBC Act requires the review of Heritage Management Plans at least once every five (5) years

Recent Media Coverage

- Nil

Recent Key Correspondence

- Nil

Relevant QoNs

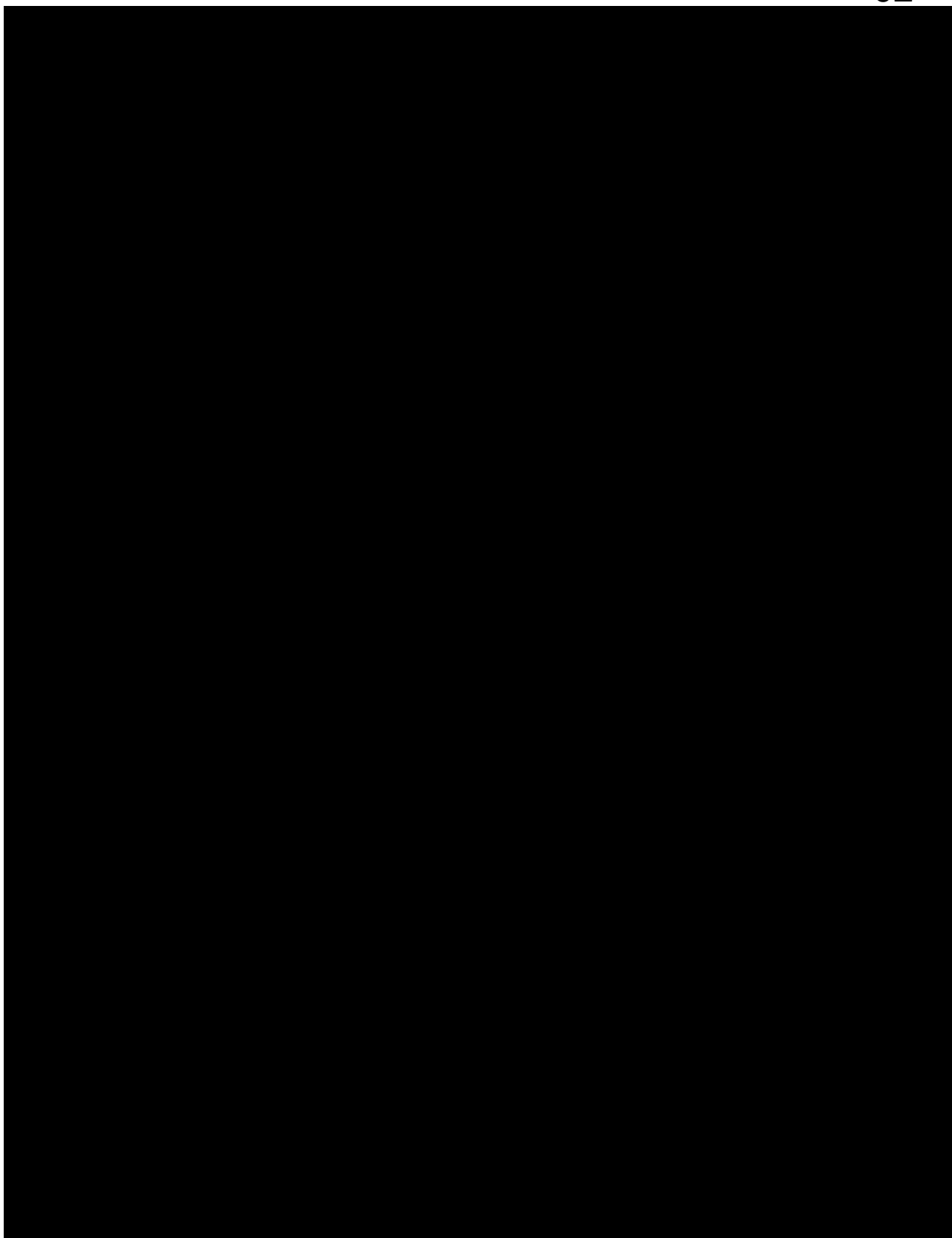
- SQ21-000090 – AWM Development – Heritage Management Plan – from March 2021 hearing.
- SQ22-000049 – Australian War Memorial - Redevelopment

s47C



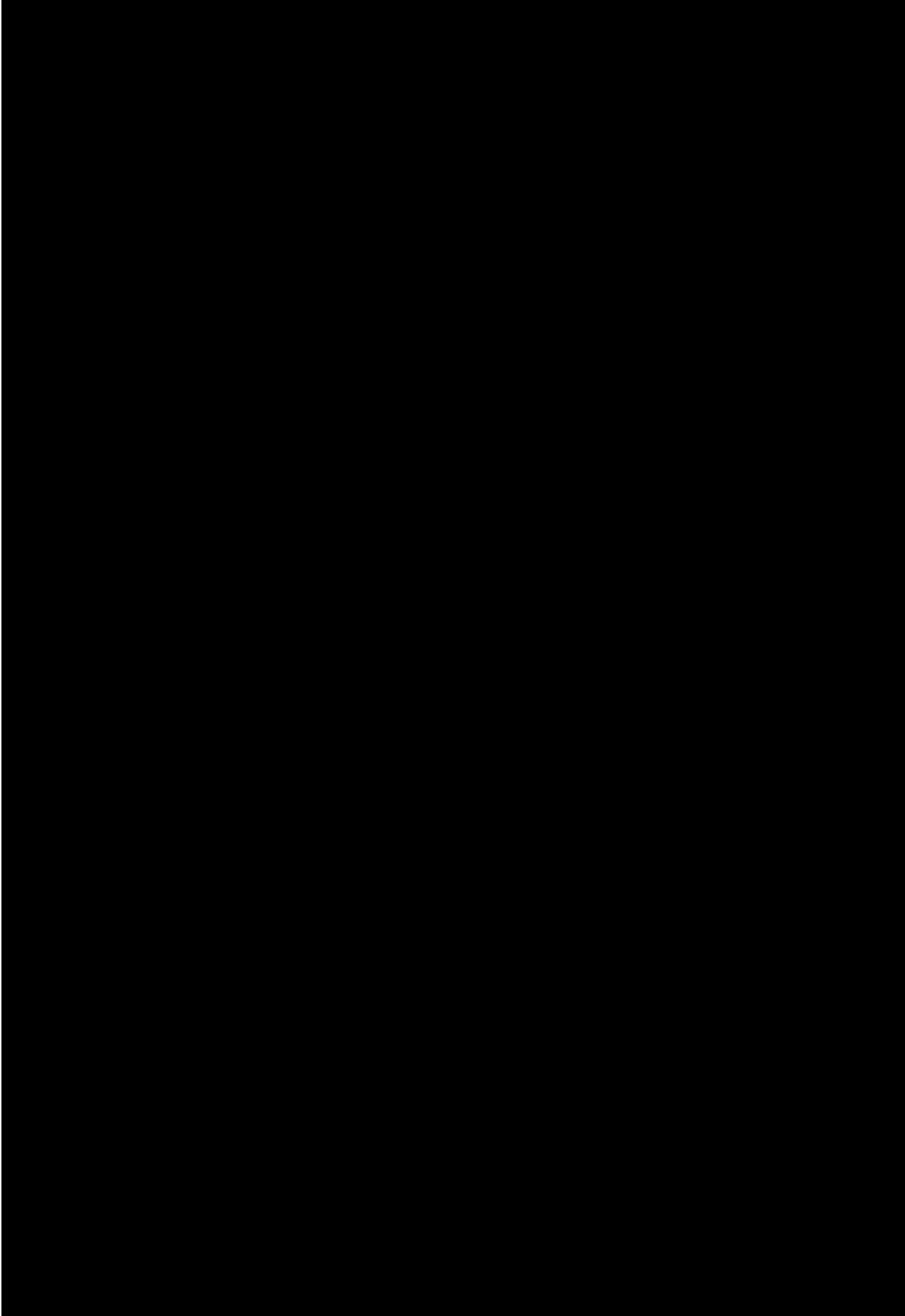


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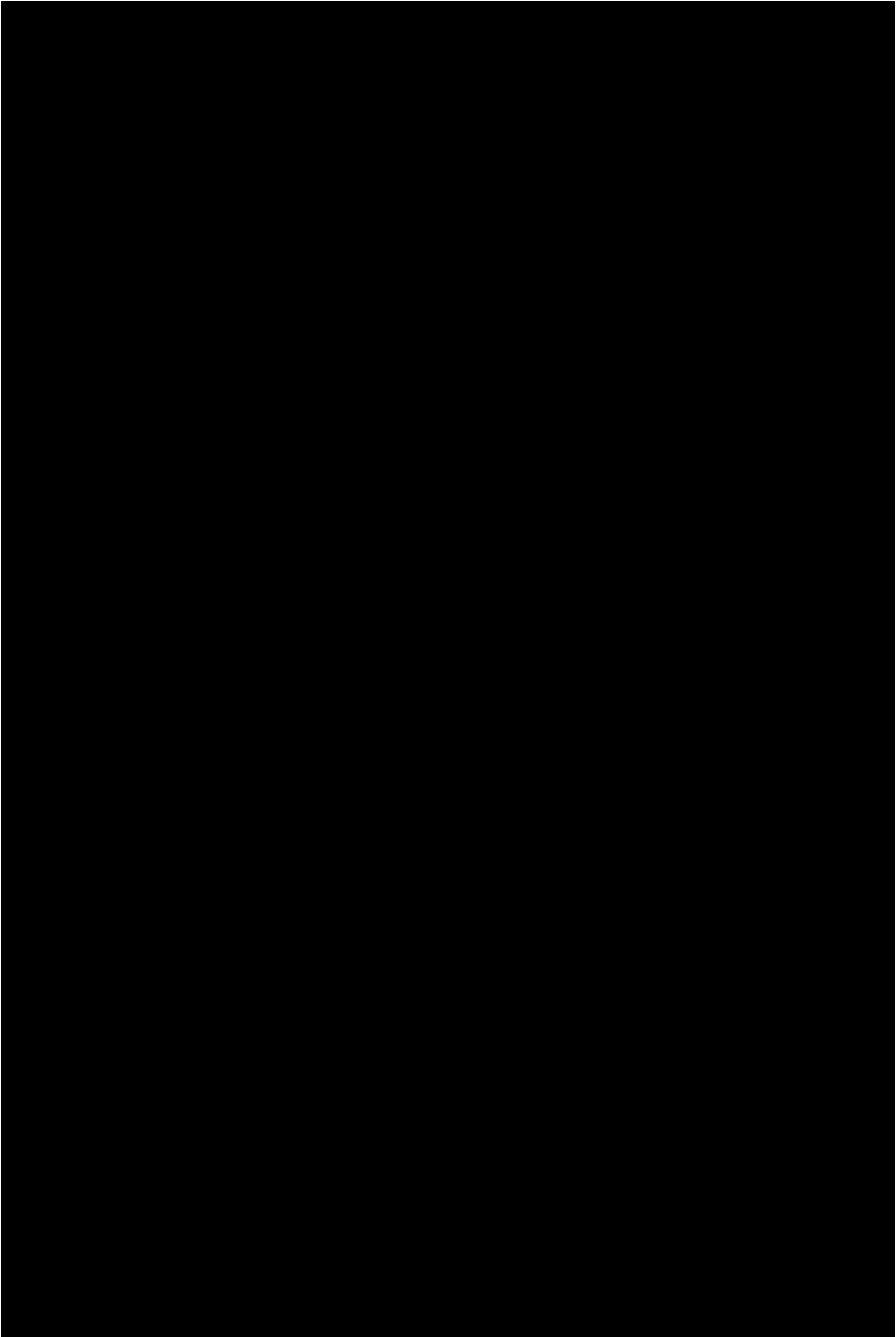


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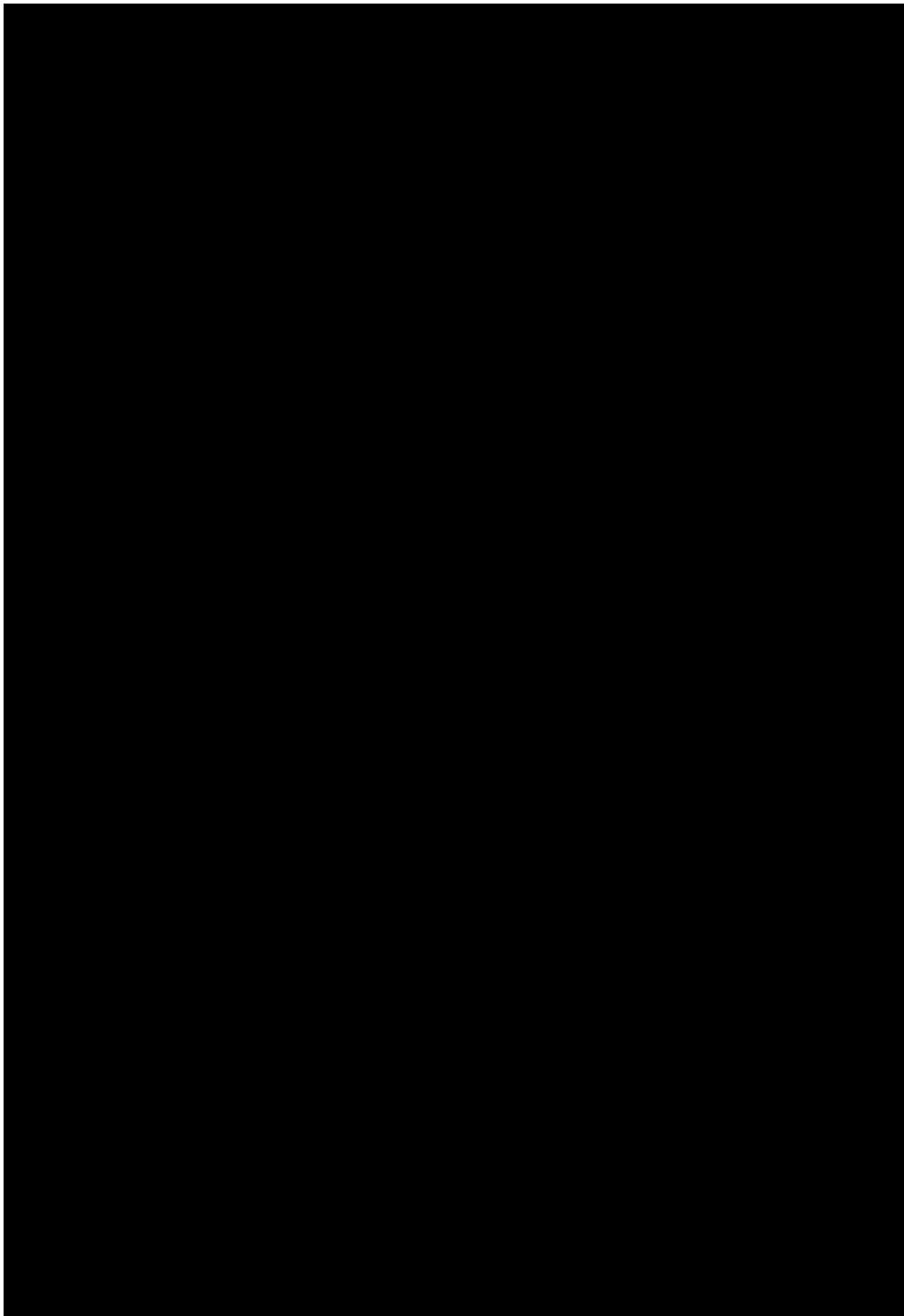
Contact Officer: Anne Bennie	Phone: 02 6243 4285	Assistant Director Public Programs	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 23/10/2022



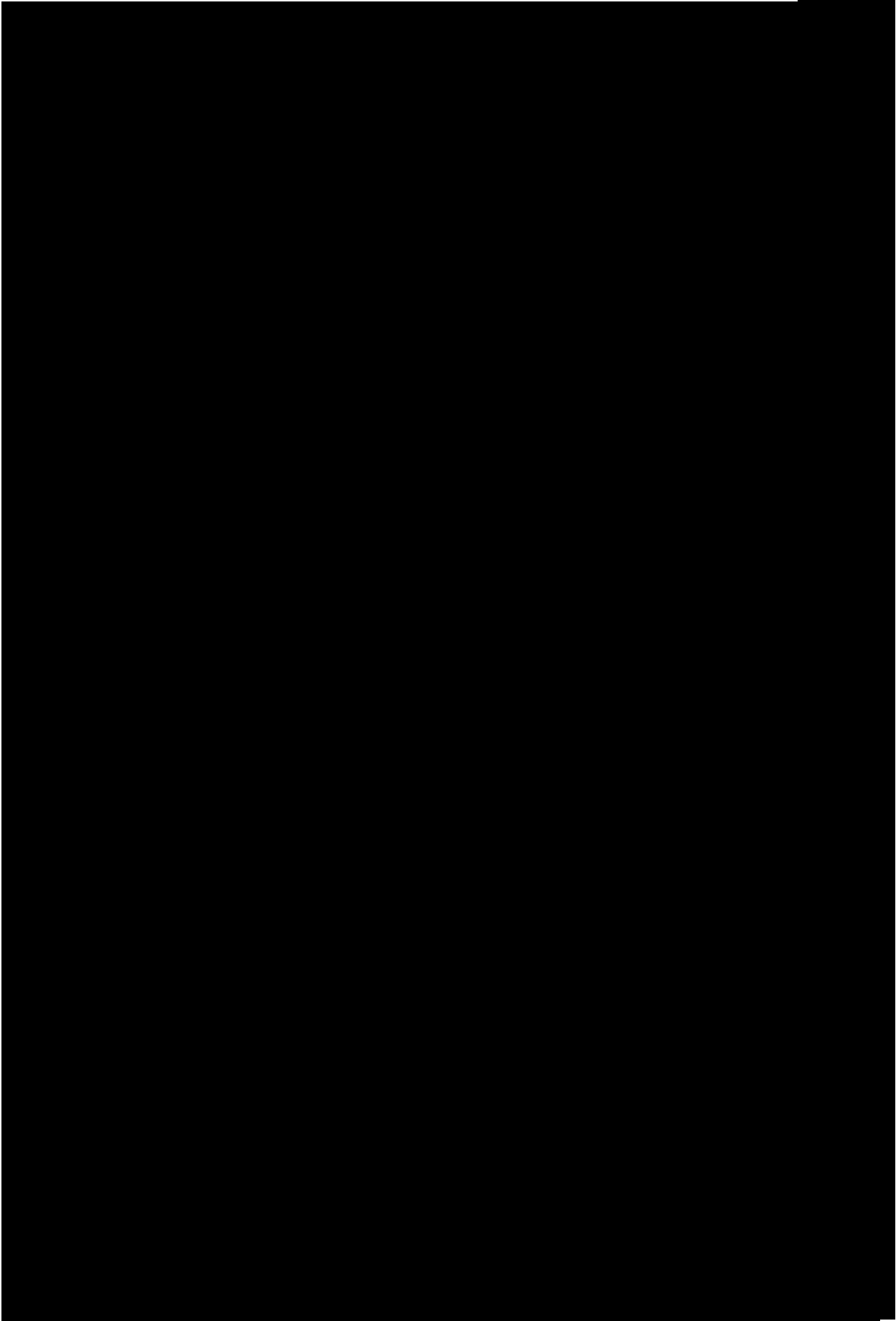
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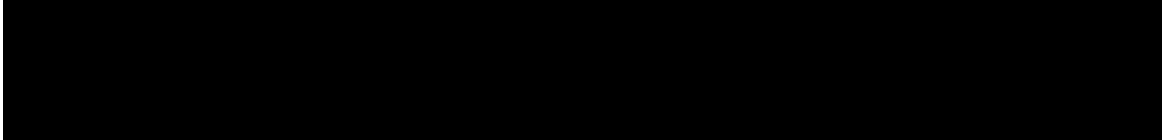
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Recent media items

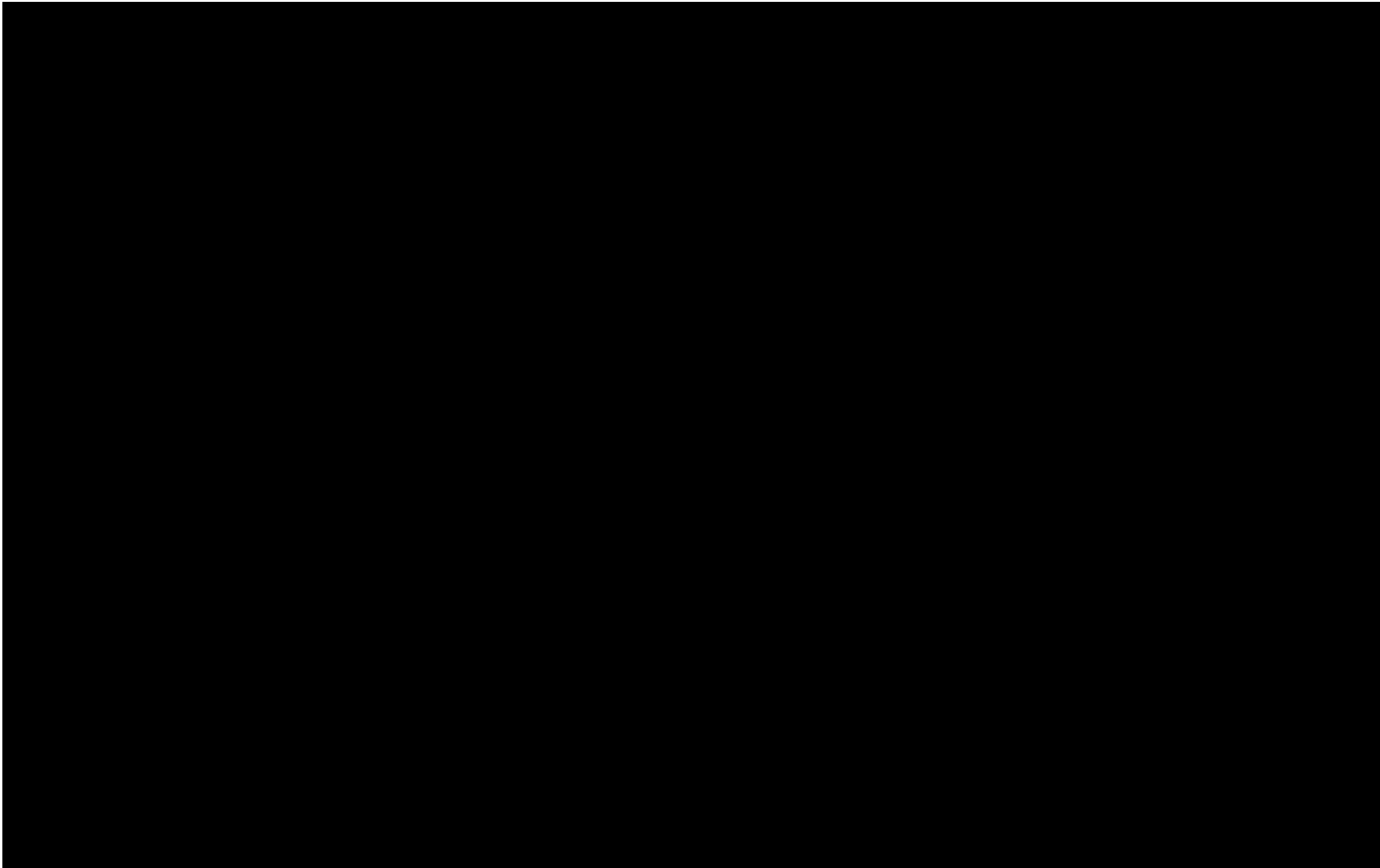
- Nil

Recent Key Correspondence

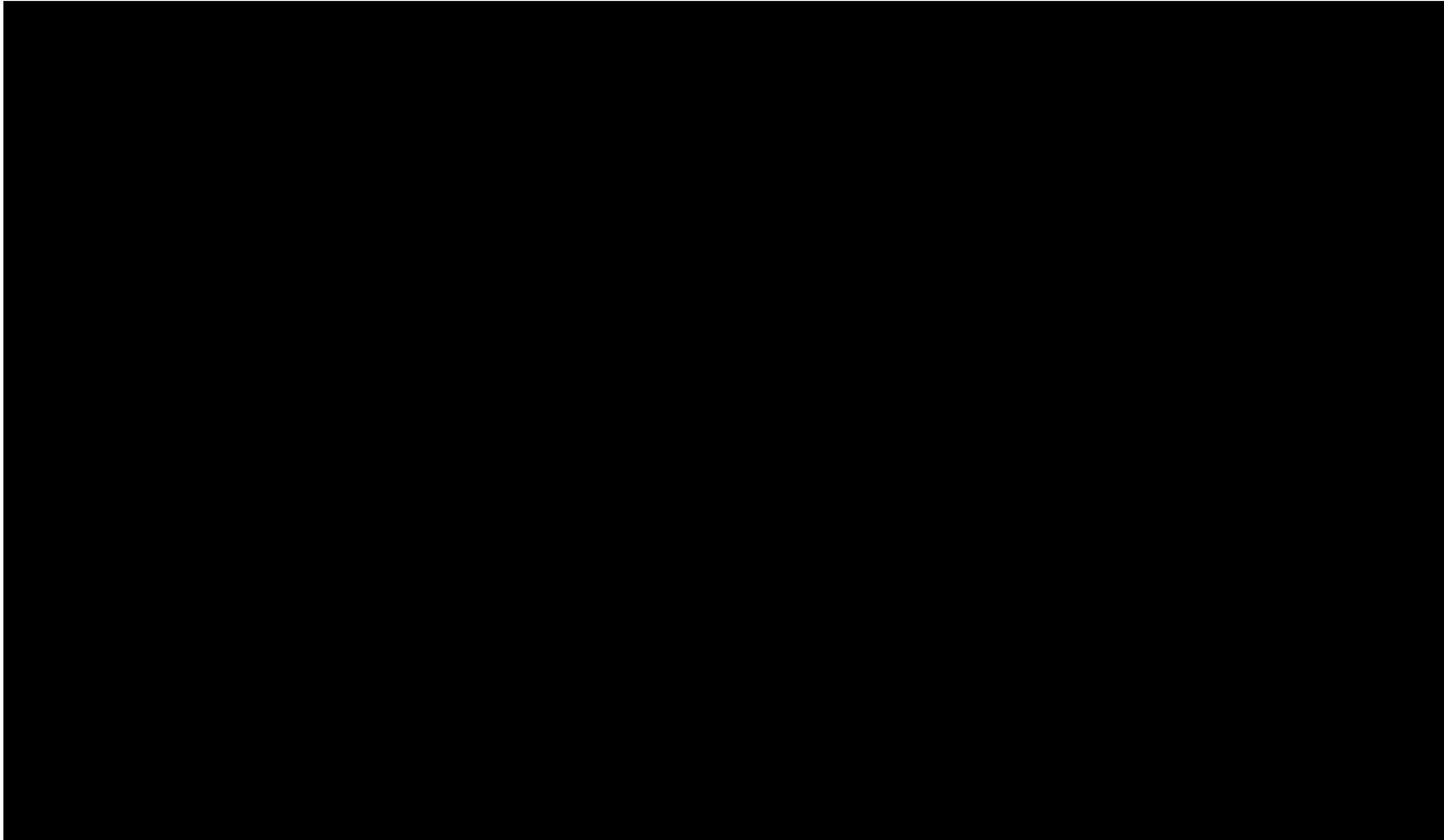
- Nil

Relevant QoNs

- Nil



s47C



s47C

5F

Australian War Memorial response to the Inspector-General of the Australian Defence Force 'Brereton' report

Key Facts

- The Inspector-General of the Australian Defence Force (IGADF) Afghanistan Inquiry Report was made public on 19 November 2020.
- [REDACTED] s47C
- The report highlighted key issues that must be addressed, including for the Australian War Memorial, which has released a statement noting that the IGADF report is one of the aspects of contemporary service that will be told at the Memorial, and it will be told in the context of Australia's longest war.
- It's important to remember that these are allegations.
- The Memorial understands the need for due process in response to the allegations [REDACTED] s47C
[REDACTED] and believes it is a matter for the Office of the Special Investigator, the Australian Federal Police and, where appropriate, the Commonwealth Director of Public Prosecutions.
- [REDACTED] s47C
[REDACTED]
[REDACTED]
- The Development Project will expand the Memorial's galleries and provide the Memorial with the space to reflect the breadth of contemporary service in Afghanistan, Iraq, Syria, the Gulf and in peacekeeping and humanitarian operations. This includes the service of about 45,000 women and men who have served in Afghanistan with courage and distinction since 2001.
- The Memorial has the responsibility to consider the causes, conduct and consequences of Australia's experience of war.
- The IGADF inquiry report is one of the aspects of contemporary service that will be told at the Memorial, and it will be told in the context of Australia's longest war 2001 to 2021.
- No decisions have been made to remove objects from display as a result of the IGADF report.

Contact Officer: Anne Bennie	Phone: 02 6243 4285	Assistant Director Public Programs	Date Created: 30/09/2022
Clearance Officer: Anne Bennie	Phone: 02 6243 4262	A/g AWM Director	Date Cleared: 23/10/2022

- Any outcome of an investigation that impacts on content presented on the Memorial’s website, or displays in its exhibitions and galleries, will be addressed. This approach is consistent with the organisation’s reputation for truth telling, once due process has occurred.
- The Australian War Memorial will remain a place where we honour, learn and heal.

Background

[Redacted text block]

s47C

[Redacted text block]

[Redacted text block]

s47C

[Redacted text block]

s47C

Recent Media Coverage

- The Age: War Memorial historians denied access to Afghanistan war crimes report by Chris Masters and Nick McKenzie – 23 November 2021: <https://www.theage.com.au/politics/federal/war-memorial-historians-denied-access-to-afghanistan-war-crimes-report-20211122-p59b4n.html>

Recent Key Correspondence

- Nil

Relevant QoNs

- Nil

¹ Inspector-General of the Australian Defence Force Afghanistan Inquiry, p 27

5G

FRONTIER VIOLENCE REPRESENTATION

The Australian War Memorial has attracted wide media coverage over frontier wars following a recent commitment to expand the depiction in the new galleries. The Memorial and the Minister have committed to expanding the depiction of frontier violence. The announcement generated strong reactions in the media, for and against the plans.

Key Facts

- It is the Memorial's intention to expand on the depiction and presentation of the violence committed against Aboriginal and Torres Strait Islander people which existed in the Colonial galleries prior to the Development project.
- Frontier violence has been depicted in the Memorial since the mid-1980s.
- The Memorial is a place for all people to reflect upon and understand the Australian experience of war.
- The Memorial will represent frontier violence through an inclusive presentation of frontier conflicts in a respectful and appropriate way, in keeping with our mission and purpose.
- The Colonial conflicts gallery has been removed temporarily due to construction works for the Development project and will be reinstated in 2028 as the Pre-1914 Gallery.
- The curatorial team for the Pre-1914 Gallery will be established in 2024.
- The new Pre-1914 gallery will be guided by a number of advisory groups, including Veterans and an Aboriginal and Torres Strait Islander group.

Background

- The term frontier wars refers to the wars, conflicts and violence that occurred between Indigenous Australians and British/Australian-born settlers, British soldiers and colonial police. There were also instances of mounted Aboriginal militia perpetrating violence against their own people.

Contact Officer: Anne Bennie	Phone: 02 6243 4285	Branch Head Public Programs	Date Created: 24/10/2022
Clearance Officer: Matt Anderson	Phone: 02 6243 4262	AWM Director	Date Cleared: 27/10/2022

- These clashes occurred in different regions at different times over more than 140 years, from 1788 until the 1930s.
- The Memorial, one of a number of national cultural institutions, does not solely reflect the experience of Indigenous people.
- Frontier violence is a part of our story as a nation and all cultural institutions have a role to play in telling our story.
- In 2012, as the then Australian War Memorial Director, Dr Brendan Nelson said the frontier war story should be told, but by the National Museum of Australia. *“The Australian War Memorial is not, in my very strong view, the institution to tell that story.”*
- [REDACTED]
- [REDACTED]

s47C

Recent Media Coverage

- *The Weekend Australian* reports “The council’s decision to approve a modest expansion of the frontier violence exhibits is an attempt to find a compromise solution but it has angered those at both extremes of the debate”. The outgoing Memorial’s Chair to the Council has told media a new gallery will include only a modestly expanded exhibition. https://readnow.isentia.com/Temp/75560-25638/1723570430_20231022.pdf (22 October 2022)
- *Canberra Times* reported on “Barnaby’s war memorial warning to Beazley”. Opposition veterans’ affairs spokesperson Barnaby Joyce said the Coalition was “open-minded” about the appointment of former Labor leader Kim Beazley to the AWM Council, but warned Mr Beazley against making any non-partisan decisions. https://readnow.isentia.com/Temp/75560-463812/1722939760_20231021.pdf (21 October 2022)
- *The Daily Telegraph* and others reported shadow Veterans Affairs minister Barnaby Joyce said frontier wars have no place at Australian War Memorial. Conflict between Indigenous Australians and settlers should be commemorated – but not at our most sacred shrine to our

fallen, said Barnaby Joyce.

<https://www.dailytelegraph.com.au/news/national/frontier-wars-have-no-place-at-war-memorial-say-shadow-defence-and-veterans-ministers/news-story/210d7f36ca3a1023a2ddf80a82ff4769> (11 October 2022)

- *The Australian Financial Review* reported the government, through Veterans' Affairs Minister Matt Keogh, indicated to the memorial's governing council that Labor would view positively the creation of new exhibits on the frontier wars.
<https://www.afr.com/politics/federal/labor-pushed-war-memorial-on-frontier-war-recognition-20221012-p5bp8f> (12 October 2022)
- AWM Council member and RSL President Greg Melick and opposition veteran's affairs minister Barnaby Joyce, said the Memorial is not the right place to record the history of Australia's frontier wars and that it should happen at the \$320 million Ngurra cultural institution, which will be constructed in Canberra's parliamentary triangle.
<https://www.theaustralian.com.au/nation/indigenous/memorial-wrong-for-frontier-wars-rsl/news-story/6c539591cb6d90504de23801e9c2c20f> (12 October 2022)
- *ABC'S 7:30 Report*: Does the Australian War Memorial give enough recognition to the Australian frontier wars? In the report, ABC compared previous statements and criticised the avoidance of "frontier wars" terminology. <https://www.abc.net.au/7.30/does-the-australian-war-memorial-give-enough/14076924> (6 October 2022)
- Indigenous filmmaker Rachel Perkins described the frontier violence expansion plans as a "watershed moment" and ABC's Patricia Karvelas praised it as "the beginning of something seismic and defining for Australia's national identity".
<https://www.abc.net.au/news/2022-10-02/australian-war-memorial-frontier-wars-national-history-chapter/101490802> (2 October 2022)
- Minister for Veterans' Affairs and Defence Personnel, the Hon Matt Keogh MP, press conference on Geothermal technology, referred to "*the importance of frontier conflict and the impact that that had on our First Nations people and to properly reflect upon and understand our*

history, and that there is already some elements of that here in the War Memorial and that will be expanded upon as part of the overall expansion project.”

<https://www.canberratimes.com.au/story/7924078/memorial-to-expand-frontier-wars-recognition/> (29 September 2022)

- Australian War Memorial Chair of the Council Dr Brendan Nelson at the press conference on Geothermal technology said: *“The Council has made the decision that we will have a much broader, much deeper depiction and presentation of the violence committed against Aboriginal people, initially by British, then by pastoralists, then by police and by Aboriginal militia. That will be part of the new galleries.”*
- <https://www.canberratimes.com.au/story/7924078/memorial-to-expand-frontier-wars-recognition/>

Recent Key Correspondence

Negative examples ;

- *“Australian War Memorial Act, 1980 do not include frontier wars, it is not for the Memorial to engage in the history wars”*
- *“Memorial not a place for internal conflicts”*
- *“Stop the Memorial commemorating those aboriginals who died in the frontier wars”*
- *“Only foreign wars are to be recognised at the Memorial”*

Positive examples ;

- *“This truthtelling needs to be reflected in our major memorials and memorial events”*
- *“Our history deserves to be known by current and future generations”*
- *“The Frontier Wars are a reality that we need to address publicly and we also need to specifically honour those warriors who we know of who led this resistance.”*

Relevant QoNs – None

Freedom Of Information

- 28 October - Request for a copy of the minutes and/or other record of discussion and decision of the Council on frontier violence.
- 30 October – Request for a copy of the recent relevant council paper on this subject and the resultant unit relating to Council's consideration to that pape relating to the decision mentioned by Dr Nelson, Chair of Council, in a press conference on 29 September 2022.

Memorial Director media statement on frontier violence:

Frontier violence has been acknowledged in the Memorial's galleries since the mid-1980s. It has provided the necessary context for the Memorial's mission to lead the nation's commemoration and understanding of the Australian experience of war.

With the replacement of these galleries as part of the Memorial's Development project, the Memorial will tell the stories of our contemporary veterans, but also expand on the depiction and presentation of the violence committed against Aboriginal and Torres Strait Islanders. The Australian War Memorial is committed to sharing, honouring and acknowledging First Nation stories now and in the future.